



STATE FINANCE COMMITTEE

February 25, 2025, at 2:00 P.M.

- AGENDA -

Call to Order.

1. Approval of minutes from the June 13, 2024, SFC meeting.
2. Public Comments.
3. Informational Item: Bond sale and market update.
4. Resolution No. 1291: Approval of proposed amendments to Chapter 210-06 WAC and authorizing the State Treasurer to enter into the rulemaking process to amend the regulations governing public records, as set forth in Chapter 210-06 WAC.
5. Resolution No. 1292: Appointment of the Office of the State Treasurer's public records officer as the public records officer for the SFC.
6. Resolution No. 1293: Considering the confirmation of Allyson Tucker as Executive Director of the Washington State Investment Board.

Adjourn.



STATE FINANCE COMMITTEE

February 25, 2025, at 2:00 P.M.

- TABLE OF CONTENTS -

1. Approval of Minutes.....	3
2. Public Comments..... (No supporting documents)	
3. Informational Item	9
4. Resolution No. 1291	14
5. Resolution No. 1292	42
6. Resolution No. 1293	45

Office of the State Treasurer



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

- SECTION 1 -

Approval of Minutes

Minutes from the June 13, 2024, SFC meeting

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov



STATE FINANCE COMMITTEE MINUTES

June 13, 2024, at 10:30 AM

Via Zoom

With public participation via Zoom, telephonically,
and in-person at the Office of the State Treasurer,
Legislative Building, Second Floor, Room 230, Olympia, WA

The State Finance Committee met virtually via Zoom in a special meeting after notice was duly given to the public.

Members Present: State Treasurer Mike Pellicciotti, Chair
Governor Jay Inslee, Member
Lieutenant Governor Denny Heck, Member

Staff Present: Jason Richter, Office of the State Treasurer, Secretary
Nona Snell, Office of Financial Management
Dallas Roberts, Office of the Lieutenant Governor
Sharon James, Office of the Attorney General
Scott Forbes, Office of the Attorney General
Stacia Hollar, Office of the Attorney General
Tammie Nuber, Office of the State Treasurer
Anna Borris, Office of the State Treasurer
Austin Goble, Office of the State Treasurer
Dawn Leopardo, Office of the State Treasurer
Aaron Sherman, Office of the State Treasurer
Danni Colo, Office of the State Treasurer
Megan Farrell, Office of the State Treasurer

Guests Present: Secretary Jilma Meneses, Department of Social and Health Services
Richard Pannkuk, Department of Social and Health Services
Larry Covey, Department of Social and Health Services

Chair Pellicciotti called the meeting to order at 10:38 AM. Chair Pellicciotti stated for the record that all three members of the State Finance Committee were present, and a quorum was established. Chair Pellicciotti stated this meeting was being streamed by TVW.

Office of the State Treasurer

Item 1: Approval of Minutes

Chair Pellicciotti introduced the draft minutes from the February 20, 2024, State Finance Committee meeting for approval. No corrections or amendments were requested. Motion – Lieutenant Governor Heck; Second – Governor Inslee; the minutes were approved unanimously.

Item 2: Resolution No. 1283 – Authorizing the Issuance and Sale of Lease Revenue Bonds by Fircrest Properties

Chair Pellicciotti asked Secretary Richter to provide an overview of Resolution No. 1283.

Secretary Richter provided a summary of Resolution No. 1283, authorizing the issuance and sale by Fircrest Properties of lease revenue bonds for the purpose of permitting, designing, and constructing a nursing facility and related improvements on the Fircrest Residential Habilitation Center campus pursuant to a financing contract with the Department of Social and Health Services (DSHS).

The 2023-25 Capital Budget authorized a financing contract for DSHS to construct a nursing facility on their Fircrest campus in an amount not to exceed \$175,888,000 in total project costs, plus financing costs and expenses, required reserves, and capitalized interest. The authorization permits the department to lease purchase or lease develop the facility. DSHS has consulted with the Office of Financial Management and the Office of the State Treasurer (OST) and selected to move forward with 63-20 financing.

Named after U.S. Treasury Ruling 63-20, the structure allows a nonprofit corporation to issue tax-exempt bonds “on behalf” of a municipal entity. This allows certain capital projects to maintain the benefits of a tax-exempt financing, while shifting certain risks to a private development team through a guaranteed maximum price, thereby better incentivizing time and cost savings. The approach also provides a built-in budget for operating and maintenance costs by including those expenses in the annual lease amount.

The Office of the State Treasurer recommended that the State Finance Committee adopt Resolution No. 1283 which approves a form of Lease Agreement between DSHS and Fircrest and the issuance by Fircrest of the Bonds in the aggregate principal amount not to exceed \$235,000,000. The ‘not to exceed’ amount is sized conservatively to fund the project cost and allow for capitalizing interest during the construction phase, fund reserves (if needed), and pay the cost of issuance.

Richard Pannkuk, Assistant Secretary/Chief Financial Officer for DSHS introduced their project team.

Larry Covey, Director of Capital Projects for DSHS provided an overview of the Fircrest Residential Habilitation Center project.

Governor Inslee commented on the 40% energy savings Larry Covey had mentioned during his remarks and thanked the team for their planning.

DSHS Secretary Jilma Meneses thanked the project team for their work and the State Finance Committee for their support of this important project.

Chair Pellicciotti asked for a motion to approve Resolution No. 1283. Motion – Lieutenant Governor Heck; Second – Governor Inslee; approved unanimously.

Item 3: Informational Item – Bond Sale and Market Update

Chair Pellicciotti asked Secretary Richter to provide an update on the recent bond sale and current market.

Secretary Richter provided an overview of the March 26, 2024, bond sale, refinancing the state’s outstanding Build America Bonds (BABs), resulting in approximately \$22.8 million in total debt service savings, or \$18.8 million on a net present value basis.

The state plans to sell new money and refunding bonds on June 25, 2024. The next Certificate of Participation (COP) issuance is anticipated to be in the fall of 2024, followed by new money bonds to be sold in early 2025. The Office of the State Treasurer actively monitors the state’s debt portfolio for refinancing opportunities.

Inflation continues to remain above the Federal Reserve’s target rate, causing the market to alter expectations for future rate cuts. Borrowing rates in the municipal market have trended up over the past few months but remain below long-term averages.

Item 4: Public Comment

Chair Pellicciotti opened the meeting up for public comment. There was no public comment requested.

Having no further business before the State Finance Committee, Chair Pellicciotti adjourned the meeting at 11:00 AM.

STATE FINANCE COMMITTEE STATE OF
WASHINGTON

By _____
Mike Pellicciotti
State Treasurer and Chair

By _____
Bob Ferguson
Governor and Member

By _____
Denny Heck
Lieutenant Governor and Member

ATTEST:

Jason P. Richter,
State Finance Committee Secretary



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

- SECTION 2 -

Public Comments

(No supporting documents)

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

- SECTION 3 -

Informational Item

Bond sale and market update

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
 State Treasurer
BOB FERGUSON
 Governor
DENNY HECK
 Lieutenant Governor

February 25, 2025

MEMORANDUM

TO: The Honorable Mike Pellicciotti
 The Honorable Bob Ferguson
 The Honorable Denny Heck

FROM: Jason P. Richter, Deputy State Treasurer and Secretary, State Finance Committee

RE: Bond Sales and Market Update

Sales Update

Since the last State Finance Committee meeting on June 13, 2024, the state has sold five series of new money bonds, three series of refunding bonds, and two series of COPs. The state also oversaw this issuance of lease revenue bonds for the DSHS Fircrest Residential Habilitation Center.

New Money Bonds

Series	Par Amount	Final Maturity	Avg. Life (Years)	TIC ¹
<u>June 25, 2024</u>				
VP GO Bonds, Series 2025A	\$ 822,015,000	8/1/2049	16.346	3.95%
MVFT & VRF GO Bonds, Series 2025B	206,670,000	6/1/2049	15.322	3.96%
GO Bonds, Series 2025T (Taxable)	45,040,000	8/1/2027	1.847	4.79%
<u>January 22, 2025</u>				
VP GO Bonds, Series 2025C	\$ 748,720,000	2/1/2050	15.452	4.11%
MVFT & VRF GO Bonds, Series 2025D	420,445,000	6/1/2050	15.795	4.10%

Refunding Bonds

Series	Par Amount	Final Maturity	Avg. Life (Years)	TIC
<u>June 25, 2024</u>				
VP GO Refunding Bonds, Series R-2025A	\$ 286,120,000	7/1/2039	6.328	3.29%
<u>October 30, 2024</u>				
VP GO Refunding Bonds, Series R-2025B	\$ 891,395,000	7/1/2039	5.878	3.18%
MVFT & VRF GO Refunding Bonds, Series R-2025C	659,205,000	7/1/2039	4.978	3.16%

¹ True Interest Cost (TIC)

Certificates of Participation

Series	Par Amount	Final Maturity	Avg. Life (Years)	TIC
<u>October 29, 2024</u>				
State of WA COP, LP_2024C	\$ 22,925,000	1/1/2035	3.815	3.07%
<u>February 4, 2025</u>				
State of WA COP, LP_2025A	\$ 55,180,000	1/1/2045	3.909	2.95%

63-20 Lease Revenue Bonds (DSHS Fircrest Nursing Facility)

Series	Par Amount	Final Maturity	Avg. Life (Years)	TIC
<u>October 31, 2024</u>				
State of WA COP, LP_2024C	\$ 188,895,000	6/1/2049	16.005	4.37%

Refunding Savings

Since the June SFC meeting, the state issued three series of refunding bonds, which are bonds issued to refinance existing debt. The sales resulted in \$225.8 million in total debt service savings, or around \$181.7 million on a net present value (NPV) basis.

Series	Par Amount	Gross Savings	NPV Savings	PV Savings %
VP GO Refunding Bonds, Series R-2025A	\$ 286,120,000	\$ 37,300,999.29	\$ 28,623,467.03	10.00%
VP GO Refunding Bonds, Series R-2025B	891,395,000	116,980,804.64	94,665,221.95	10.62%
MVFT & VRF GO Refunding Bonds, Series R-2025C	659,205,000	71,521,453.40	58,437,676.36	8.86%
	\$ 1,836,720,000	\$ 225,803,257.33	\$ 181,726,365.34	

Future Issuances

The state plans to sell refunding bonds this spring. The next new money bonds and COP issuances are anticipated to be in the summer of 2025. The size and timing of these issuances will be primarily dependent upon the state's capital budget and transportation budget cash-flow needs and the number and size of state and local government financing contracts.

Future Refinancings

The Office of the State Treasurer actively monitors the state's debt portfolio for refinancing opportunities. The following table shows the outstanding bonds that are callable over the 2025-27 and 2027-29 Biennia.

Fiscal Year	Refundable Par
2026	\$1,765,060,000
2027	1,462,050,000
2028	801,635,000
2029	1,024,475,000
	<u>\$5,053,220,000</u>

Market Update

Overall, market rates have trended upward for several quarters. Geopolitical conflicts and domestic policy changes, as well as lingering concerns about inflation, contribute to uncertainty in the market. Despite borrowing rates in the municipal market tending up, rates remain below long-term averages.

The Bond Buyer 20-Bond Index (BBI) has continued to rise steadily since 2024, reaching a relative highpoint of 4.28% at the end of November 2024. The BBI measured 4.25%, as of February 20, 2025, which is 0.12% higher than it was reported at the last SFC meeting (4.13% as of May 30, 2024).

- Chart 1 below shows the BBI over the last three years.
- Chart 2 shows the BBI since 1900 and highlights the 30-, 50-, and 100-year averages.
- Table 1 shows the TIC for all new money tax-exempt bond issues since January 1, 2022.

Chart 1

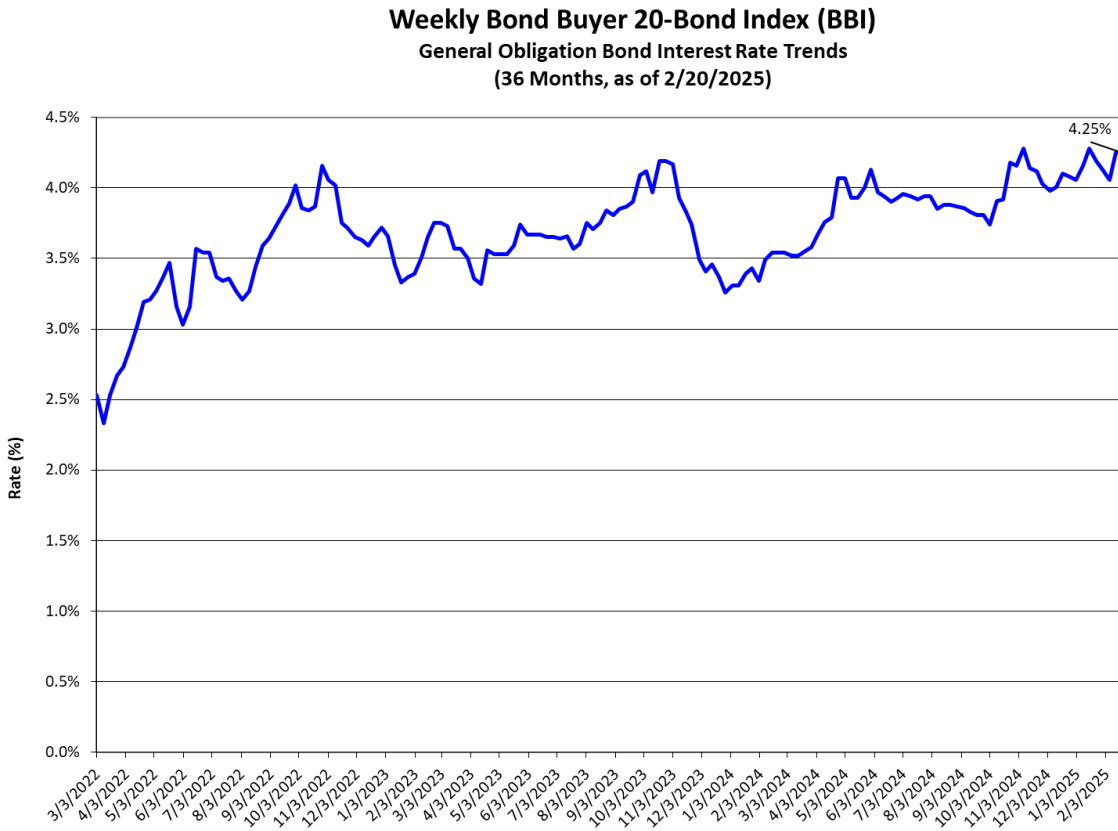


Chart 2

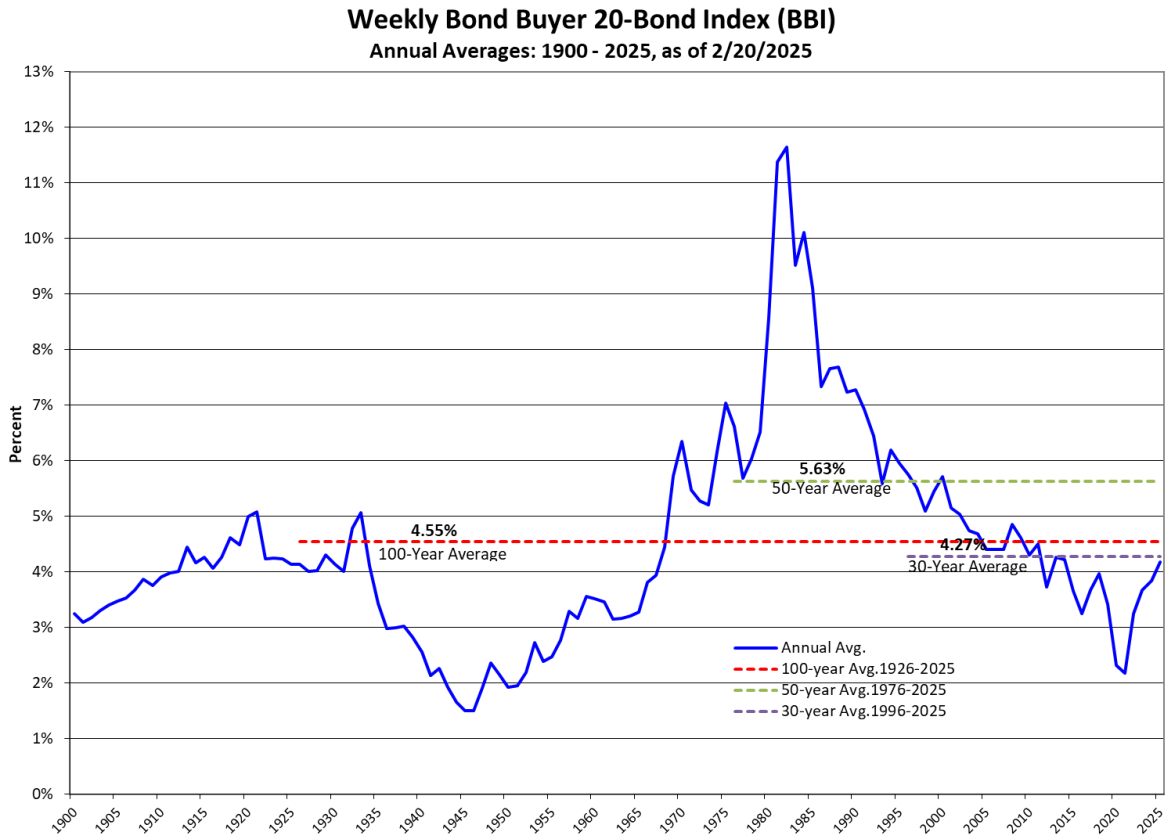


Table 1

New Money Tax-Exempt Bonds, 2022-2025

Series Name	Series	Sale Date	Par Amount	Final Maturity	TIC
VP GO Bonds, Series 2022C	2022C	2/8/2022	749,490,000	2/1/2047	2.84%
VP GO Bonds, Series 2023A	2023A	7/19/2022	693,905,000	8/1/2047	3.75%
VP GO Bonds, Series 2023B	2023B	1/18/2023	603,020,000	2/1/2048	3.57%
MVFT & VRF GO Bonds, Series 2023C	2023C	1/18/2023	90,165,000	6/1/2048	3.57%
VP GO Bonds, Series 2024A	2024A	7/25/2023	682,590,000	8/1/2048	3.83%
MVFT & VRF GO Bonds, Series 2024B	2024B	7/25/2023	376,615,000	6/1/2048	3.82%
VP GO Bonds, Series 2024C	2024C	1/23/2024	663,845,000	2/1/2049	3.87%
MVFT & VRF GO Bonds, Series 2024D	2024D	1/23/2024	265,995,000	6/1/2049	3.86%
VP GO Bonds, Series 2025A	2025A	6/25/2024	\$822,015,000	8/1/2049	3.95%
MVFT & VRF GO Bonds, Series 2025B	2025B	6/25/2024	\$206,670,000	6/1/2049	3.96%
VP GO Bonds, Series 2025C	2025C	1/22/2025	\$748,720,000	2/1/2050	4.11%
MVFT & VRF GO Bonds, Series 2025D	2025D	1/22/2025	\$420,445,000	6/1/2050	4.10%

Office of the State Treasurer



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

- SECTION 4 -

SFC Resolution No. 1291

Approval of proposed amendments to Chapter 210-06 WAC and authorizing the State Treasurer to enter into the rulemaking process to amend the regulations governing public records, as set forth in Chapter 210-06 WAC.

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov

STATE FINANCE COMMITTEE

OLYMPIA, WASHINGTON

RESOLUTION No. 1291

A RESOLUTION OF THE STATE FINANCE COMMITTEE OF THE STATE OF WASHINGTON AUTHORIZING THE OFFICE OF THE STATE TREASURER TO UNDERTAKE RULEMAKING ACTIVITY TO AMEND THE COMMITTEE'S PUBLIC RECORDS RULES, CHAPTER 210-06 WASHINGTON ADMINISTRATIVE CODE (WAC) AND APPROVING THE PROPOSED AMENDMENTS TO CHAPTER 210-06 WAC.

WHEREAS, the Office of the State Treasurer, as mandated by Revised Code of Washington (RCW) 43.33.030, functions as the administrative and clerical support to the State Finance Committee, including processing public records requests for State Finance Committee documents.

WHEREAS, revising the State Finance Committee's public records rules to harmonize them with those of the Office of the State Treasurer will produce increased efficiencies when processing public records requests.

NOW, THEREFORE, BE IT RESOLVED BY THE STATE FINANCE COMMITTEE acting for and on behalf of the State of Washington:

Section 1. The State Finance Committee directs the Office of the State Treasurer to proceed with the rulemaking process, in accordance with applicable law, to amend the regulations governing its public records, set forth in Chapter 210-06 WAC.

Section 2. The State Finance Committee approves the proposed amendments to Chapter 210-06 WAC as presented to the State Finance Committee today (Draft Rules).

Section 3. In the event the Office of the State Treasurer does not receive substantive comments relating to the proposed amendments during the rulemaking process, the Draft Rules are considered approved for adoption by the State Finance Committee following the conclusion of the public hearing to be held pursuant to Chapter 34.05 RCW.

Section 4. In the event the Office of the State Treasurer does receive substantive comments to the proposed amendments during the rulemaking process, the State Finance Committee shall consider the comments at a special meeting and take such further action as it deems appropriate.

Section 5. This resolution shall be effective immediately upon its adoption.

ADOPTED at an open meeting of the State Finance Committee, State of Washington, held at Olympia, Washington, after notice thereof duly and regularly given as required by law, this 25th day of February 2025.

STATE FINANCE COMMITTEE
STATE OF WASHINGTON

By _____
Mike Pellicciotti
State Treasurer and Chair

By _____
Bob Ferguson
Governor and Member

By _____
Denny Heck
Lieutenant Governor and Member

ATTEST:

Jason P. Richter
Deputy State Treasurer and Secretary

Chapter 210-06 WAC

PUBLIC RECORDS

Last Update: 12/31/73

WAC

- 210-06-010 Purpose.
- 210-06-020 Definitions.
- 210-06-030 Description ~~of central and field organization~~ of the state finance committee.
- 210-06-040 ~~Operations and procedures~~Administrative operations.
- ~~210-06-050 Public records available.~~
- 210-06-060 Public records officer.
- 210-06-070 Office hours.
- 210-06-075 Records index.
- 210-06-080 Requests for public records.
- 210-06-085 Processing public records requests.
- 210-06-090 Copying fees-Payments.
- 210-06-100 Exemptions.
- 210-06-110 Review of denials of public records requests.

~~210-06-120 Records index.~~

~~210-06-130 State finance committee address.~~

~~210-06-140 Adoption of form.~~

~~210-06-990 Appendix A Form Request for public records.~~

WAC 210-06-010 Purpose. The purpose of this chapter ~~shall~~
~~be to ensure compliance by~~ is to provide rules for the state
finance committee to ensure compliance with the provisions of
chapter ~~1, Laws of 1973 (Initiative 276), Disclosure Campaign~~
~~finances Lobbying Records; and in particular with §§ 25-32 of~~
~~that act, dealing with~~ 42.56 RCW relating to public records.

[Order XII, § 210-06-010, filed 11/28/73.]

WAC 210-06-020 Definitions. ~~(1) Public records. "Public~~
~~record" includes any writing containing information relating to~~
~~the conduct of governmental or proprietary function prepared,~~
~~owned, used or retained by any state or local agency regardless~~
~~of physical form or characteristics.~~

~~(2) Writing. "Writing means handwriting, typewriting,~~
~~printing, photostating, photographing, and every other means of~~
~~recording any form of communication or representation, including~~

~~letters, words, pictures, sounds; or symbols, or combination thereof, and all paper, maps, magnetic or paper tapes, photographic films and prints, magnetic or punched cards, discs, drums and other documents."~~

~~(3) **State finance committee.** The state finance committee is the committee established by chapter 43.33 RCW. The state finance committee shall hereinafter be referred to as the "committee." Where appropriate, the term state finance committee also refers to the staff and employees of the committee. [Order XII, § 210-06-020, filed 11/28/73.]~~

WAC 210-06-030 Description of ~~central and field~~

~~**organization of the state finance committee. (1) State finance**~~

~~**committee.** The state finance committee is a state agency is the committee established by RCW 43.17.070 and chapter 43.33 RCW~~

~~empowered to perform all duties prescribed by law with respect to the investment of certain trust and public funds. The administrative offices of the state finance committee shall throughout this chapter, unless context clearly indicates otherwise, be referred to as the "committee." and its staff are located at 314 Insurance Building, Olympia, Washington.~~

[Order XII, § 210-06-030, filed 11/28/73.]

WAC 210-06-040 ~~Operations and procedures~~Administrative operations.

~~The state finance committee is charged with the duty to invest certain trust and public funds, as set forth in RCW 43.33.020, 43.33.025, 43.33.030, 51.44.100, and sections 12, 14, 15 and 16, chapter 103, Laws of 1973 1st ex. sess.~~

(1) Pursuant to RCW 43.33.030, the office of the state treasurer provides administrative and clerical assistance for the state finance committee.

(2) The administrative office of the state treasurer is in the Legislative Building, Olympia, Washington. The contact information is:

Mail: Office of the State Treasurer

416 Sid Snyder Ave. SW, 2nd Floor, Room 230

PO Box 40200

Olympia, WA 98504-0200

Phone: (360) 902-9000

Email: watreas@tre.wa.gov

(3) All communications with the committee, including but not limited to the submission of materials pertaining to its operations and/or the administration or enforcement of chapter 42.56 RCW and these rules, or requests for copies of the committee's decisions and other matters, should be sent or directed to the administrative office of the state treasurer.

[Order XII, § 210-06-040, filed 11/28/73.]

~~**WAC 210-06-050 Public records available.** All public records of the state finance committee as defined in WAC 210-06-020 are deemed to be available for public inspection and copying pursuant to these rules, except as otherwise provided by section 31, chapter 1, Laws of 1973, and WAC 210-06-020.~~

~~[Order XII, § 210-06-050, filed 11/28/73.]~~

WAC 210-06-060 Public records officer.

(1) The state finance committee designates the office of the state treasurer's public records officer, ex officio, as the committee's shall be in the charge of the public records officer designated by the agency. The person so designated shall be located in the administrative office of the agency. The public records officer shall be responsible for

~~the following: The implementation of the state~~
~~finance~~implementing the committee's rules ~~and regulations~~
regarding release of public records, coordinating with the staff
~~of~~ the committee in this regard, and generally ~~insuring~~ ensuring
compliance by the staff with the public records disclosures
requirements of chapter ~~1, Laws of 1973~~42.56 RCW.

(2) The public records officer may choose one or more
designees to carry out the responsibilities of this chapter,
including but not limited to processing and responding to public
records requests.

[Order XII, § 210-06-060, filed 11/28/73.]

WAC 210-06-070 Office hours. ~~Public records shall be~~The
committee's public records are available for inspection and
copying during the customary office hours of the ~~state finance~~
~~committee~~office of the state treasurer. ~~For the purposes of this~~
~~chapter, the customary office hours shall be from 9:00 a.m. to~~
~~noon and from 1:00 p.m. to 4:00 p.m.~~Absent an emergency or other
unforeseen, exigent circumstances, records may be available at
the administrative office of the state treasurer without an
appointment from 10:00 a.m. to 2:00 p.m., or with an appointment

from 9:00 a.m. to 4:00 p.m., Monday through Friday, excluding legal holidays. To allow for the identification and retrieval of responsive records, a scheduled appointment is strongly advised.

[Order XII, § 210-06-070, filed 11/28/73.]

NEW SECTION

WAC 210-06-075 Records index.

As the office of the state treasurer is responsible for the administration of the committee, the records index for the office of the state treasurer is also the records index for the committee, and is available to the public on the office of the state treasurer's website at <https://tre.wa.gov/public-records-index>. Similarly, the state general records retention schedule and the office of the state treasurer's specific records retention schedule, as established and approved by the state records committee, further serve as the index for the identification and location of the committee's records.

WAC 210-06-080 Requests for public records. ~~In accordance with requirements of chapter 1, Laws of 1973, that agencies prevent unreasonable invasions of privacy, protect public records from damage or disorganization, and prevent excessive~~

~~interference with essential functions of the agency, public records may be inspected or copied or copies of such records may be obtained, by members of the public, upon compliance with the following procedures:~~

~~(1) A request shall be made in writing upon a form prescribed by the state finance committee which shall be available at its administrative office. The form shall be presented to the public records officer; or to any member of the committee's staff, if the public records officer is not available at the administrative office of the committee during customary office hours. The request shall include the following information:~~

- ~~(a) The name of the person requesting the record;~~
- ~~(b) The time of day and calendar date on which the request was made;~~
- ~~(c) The nature of the request;~~
- ~~(d) If the matter requested is referenced within the current index maintained by the records officer, a reference to the requested record as it is described in such current index;~~

~~(c) If the requested matter is not identifiable by reference to the committee's current index, an appropriate description of the record requested.~~

~~(2) In all cases in which a member of the public is making a request, it shall be the obligation of the public records officer or staff member to whom the request is made to assist the member of the public in appropriately identifying the public record requested.~~

(1) This procedure for requesting public records ensures the office of the state treasurer can provide the fullest assistance to requestors; prevent unreasonable invasions of privacy; protect public records from damage or disorganization; and prevent excessive interference with essential functions of the committee or the office of the state treasurer.

(2) **Submitting a request.**

(a) Persons seeking public records of the committee are strongly encouraged to, before submitting a records request, first review the following websites, where many Washington State records are free for viewing and downloading at any time. If any of the web addresses below become inoperable, record seekers may

contact the office of the state treasurer to learn any replacement addresses or about similar resources:

(i) [Https://tre.wa.gov/public-records-index](https://tre.wa.gov/public-records-index) provides a list of records available on the office of the state treasurer's website, including data and information related to the state's investments and debt.

(ii) [Https://tre.wa.gov/our-office/boards-and-commissions/state-finance-committee](https://tre.wa.gov/our-office/boards-and-commissions/state-finance-committee) provides access to recent committee meeting documents and resolutions.

(iii) [Https://data.wa.gov](https://data.wa.gov) provides access to multiple datasets maintained by Washington agencies.

(b) Request for committee records under the provisions of the Public Records Act may be submitted to the office of the state treasurer in one of the following ways:

(i) **Online:** <https://tre.wa.gov/public-records-requests>. Requestors are strongly encouraged to submit requests through the office of the state treasurer's secure online Public Records Act portal, which allows requesters to also track the status of their request and easily receive documents of any type or size.

(ii) **Email:** publicdisclosure@tre.wa.gov

(iii) U.S. mail or delivery:

State Finance Committee

c/o Washington State Treasurer

Attn: Public Records Officer

416 Sid Snyder Avenue, SW

PO Box 40200

Olympia, WA 98504-0200

(iv) In person. A request may be submitted to staff at the administrative office of the state treasurer during customary office hours. A printed form will be provided to requestors submitting oral requests in person. The completed form will be directed to the public records officer to be processed as described in this chapter.

(c) Each request should include the following information:

(i) Name of requestor;

(ii) Address of requestor;

(iii) Direct contact information, including telephone number and email address, to allow for communication if clarification is required, and for notification when records are available for viewing or retrieval; and

(iv) a clear description identifying the public records requested, including dates of the records or transactions, if appropriate.

(d) Communications seeking committee records, but which are sent or provided to unauthorized locations, addresses, or staff may not be accepted as or processed as Public Records Act requests. The office of the state treasurer may process such communications as constituent correspondence or general requests for information, as appropriate. If seeking committee records, requestors are strongly encouraged to submit their request to the public records officer as directed in (b) and (c) of this subsection.

[Order XII, § 210-06-080, filed 11/28/73.]

NEW SECTION

WAC 210-06-085 Processing public records requests.

(1) Upon receipt of a public records request, it will be recorded in the office of the state treasurer's public records tracking system and will be assigned a tracking number.

(2) The public records officer will evaluate the request to determine the availability and potential volume of requested records.

(3) **Acknowledging receipt of request.** Following the initial evaluation of the request under subsection (2) of this section, and within five business days of receipt of the request, the public records officer will do one or more of the following:

(a) Make the records available for inspection or retrieval, including:

(i) If copies are available via the internet, provide an internet address to specific records requested;

(ii) If copies will be provided without a fee or deposit for the copies, send the copies to the requestor;

(b) Acknowledge receipt of the request and provide a reasonable estimate of when records or an installment of records will be available, which estimate may be revised from time to time;

(c) Acknowledge receipt of the request and ask the requestor to provide clarification for a request that is unclear or unduly burdensome, providing, to the greatest extent

practicable, the office of the state treasurer's interpretation of the request and a reasonable estimate of time to respond based on such interpretation;

(i) Clarification may be requested and provided by telephone and memorialized in writing;

(ii) If the requestor fails to respond to a request for clarification and the office of the state treasurer cannot reasonably interpret the request to be sufficient pursuant to chapter 42.56 RCW, the office of the state treasurer need not respond to it; or

(d) Deny the request.

(4) **Providing records in installments.** When the request is for a large number or size of records, the public records officer may provide copies or access for inspection and copying in installments. If, within 30 days, the requestor fails to inspect or take delivery of the entire set of records or any one or more installments, the request will be deemed abandoned as described in subsection (5) of this section.

(5) **Closing withdrawn or abandoned request.** When the requestor either withdraws the request or fails to amend or

clarify an unclear request, take delivery of or inspect the records, pay the deposit, pay the required fees for an installment, or make final payment for the requested copies, the public records officer may deem the request abandoned, administratively close the request, and notify the requestor of such closure.

WAC 210-06-090 Copying fees-Payments.

(1) ~~No~~ There is no fee shall be charged for the inspection of to inspect public records. The committee shall may impose a charge a fee not to exceed 25 cents per page. This charge is the amount necessary to reimburse the committee for its actual costs incident to such copying for providing a copy of a public record.

(2) The committee does not calculate the actual costs for copying records because doing so would be unduly burdensome for the following reasons:

(i) The committee does not have the resources to conduct a study to determine all its actual copying costs;

(ii) To conduct such a study would interfere with other essential committee and office of the state treasurer functions;

and

(iii) Through the 2017 legislative process, the public and requestors have commented on and been informed of authorized fees and costs, including for electronic records, provided in RCW 42.56.120(2)(b) and (c), (3), and (4).

(3) The committee, through the office of the state treasurer, may:

(a) charge for copies of records pursuant to RCW 42.56.120(2)(b) and (c);

(b) charge for customized services pursuant to RCW 42.56.120(3);

(c) charge other copy fees authorized by statutes outside of chapter 42.56 RCW pursuant to RCW 42.56.130; or

(d) enter into an alternative fee agreement with the requester under RCW 42.56.120(4).

(4) The charges for copying methods used by the committee are summarized in the fee schedule available on the office of the state treasurer's website at <https://tre.wa.gov>.

(5) Before producing public records, the public records officer may require the requestor to pay:

(a) The entire cost in advance of receiving records;

(b) An advance deposit of ten percent of the estimated fees; or

(c) The payment of the costs of providing an installment before providing that installment.

(6) The public records officer will notify the requestor if fees will be charged and when payment is required.

(7) The committee will deem abandoned and administratively close a request as described in WAC 210-06-085(5) when a requestor fails by the payment date to pay in the manner prescribed.

(8) Payment should be made by check or money order to the office of the state treasurer. The office of the state treasurer prefers not to receive cash, and it is within the public records officer's discretion to determine the denomination of bills and coins that will be accepted.

[Order XII, § 210-06-090, filed 11/28/73.]

WAC 210-06-100 Exemptions. ~~(1) The committee reserves the right to determine that a public record requested in accordance with the procedures outlined in WAC 210-06-080 is exempt under the provisions of § 31, chapter 1, Laws of 1973.~~

~~(2) In addition, pursuant to § 26, chapter 1, Laws of 1973, the committee reserves the right to delete identifying details when it makes available or publishes any public record, in any cases when there is reason to believe that disclosure of such details would be an invasion of personal privacy protected by chapter 1, Laws of 1973. The public records officer will fully justify such deletion in writing.~~

~~(3) All denials of requests for public records must be accompanied by a written statement specifying the reason for the denial, including a statement of the specific exemption authorizing the withholding of the record and a brief explanation of how the exemption applies to the record withheld.~~

(1) **Records exempt from disclosure.** Some records are exempt from disclosure, in whole or in part. If the office of the state treasurer believes that a record is exempt from disclosure and should be withheld, the public records officer will state the specific exemption and provide a brief written explanation of why the record, or a portion of the record, is being withheld. If only a portion of a record is exempt from disclosure, but the remainder is not exempt, the public records officer will redact

the exempt portions, provide the nonexempt portions, and indicate to the requestor why portions of the record are being redacted.

(2) **Protecting the rights of others.** If records to be produced in response to a request contain information that may affect the rights of others, the public records officer may, prior to providing the records, give notice to such others whose rights may be affected by the disclosure. The notice to the affected persons may include a copy of the request.

(3) **List of individuals.** The committee is prohibited by statute from disclosing a list of individuals for commercial purposes. The office of the state treasurer will require a commercial purpose declaration prior to disclosing a list of individuals. A copy of the commercial purpose declaration may be provided to individuals named in the records if such individuals are notified as described in subsection (2) of this section.

(a) For the purpose of this subsection, individuals means natural persons; provided, however, that a list that includes natural persons and entities or organizations is considered a list of individuals.

(b) For the purposes of this subsection, commercial purposes means activities of a requestor or their affiliates which are reasonably anticipated to result in the generation of revenue or be done for financial benefit.

[Order XII, § 210-06-100, filed 11/28/73.]

WAC 210-06-110 Review of denials of public records

requests. (1) Requestors are encouraged to communicate with the public records officer regarding denials of public records requests.

(2) Petition for internal administrative review. Any person who objects to the denial or a partial denial of a request for a public record may petition for prompt review of such decision by ~~tendering~~ submitting a written request for review to the public records officer at any of the methods of contact provided in this chapter. The written ~~written request shall~~ petition must specifically ~~refer~~ include the office-assigned request number and a copy of any ~~to the~~ written statement by the public records officer or other staff member which constituted or accompanied the denial.

(23) Consideration of petition for review. Immediately after receiving a written ~~request~~ petition for review of a decision denying a public record, the public records officer or other staff member denying the request shall refer it to the committee's executive secretary ~~of the committee, or the secretary's designee,~~ ~~The executive secretary who~~ shall ~~immediately~~ consider the matter and either affirm or reverse such denial, or call a special meeting of the state finance committee as soon as legally possible practicable to review the denial. In any case, the ~~request~~ petition shall be returned with a final decision, ~~within two business days following the original denial~~ receipt of the petition for review, or within such other time as the secretary or designee and the requestor mutually agree.

~~(3) Administrative remedies shall not be considered exhausted until the system has returned the petition with a decision or until the close of the second business day following denial of inspection, whichever occurs first.~~ (4) Review by the office of the attorney general. Pursuant to RCW 42.56.530, if the committee denies a requestor access to a public record

because it claims the record is exempt in whole or in part from disclosure, the requestor may request the office of the attorney general to review the matter. The attorney general has adopted rules on such requests in WAC 44-06-160.

(5) **Judicial Review.** Requestors may obtain court review of denials of their public records requests pursuant to RCW 42.56.550.

[Order XII, § 210-06-110, filed 11/28/73.]

~~WAC 210-06-120 **Records index.** (1) **Index.** The committee has available to all persons a current index which provides identifying information as to the following records issued, adopted or promulgated since June 30, 1972:~~

~~"(a) Final opinions, including concurring and dissenting opinions, as well as orders, made in the adjudication of cases;~~

~~"(b) Those statements of policy and interpretations of policy, statute and the constitution which have been adopted by the agency;~~

~~"(c) Administrative staff manuals and instructions to staff that affect a member of the public;~~

~~"(d) Planning policies and goals, and interim and final planning decisions;~~

~~"(e) Factual staff reports and studies, factual consultant's reports and studies, scientific reports and studies, and any other factual information derived from tests, studies, reports or surveys, whether conducted by public employees or others; and~~

~~"(f) Correspondence, and materials referred to therein, by and with the agency relating to any regulatory, supervisory or enforcement responsibilities of the agency, whereby the agency determines, or opines upon, or is asked to determine or opine upon, the rights of the state, the public, a subdivision of state government, or of any private party."~~

~~(2) **Availability.** The current index promulgated by the committee shall be available to all persons under the same rules and on the same conditions as are applied to public records available for inspection.~~

~~{Order XII, § 210-06-120, filed 11/28/73.}~~

~~**WAC 210-06-130 State finance committee address.** All communications with the committee including but not limited to~~

~~the submission of materials pertaining to its operations and/or the administration or enforcement of chapter 1, Laws of 1973 and these rules; requests for copies of the committee's decisions and other matters, shall be addressed as follows: State Finance Committee, c/o Public Records Officer, 314 Insurance Building, Olympia, Washington 98504.~~

~~[Order XII, § 210-06-130, filed 11/28/73.]~~

~~**WAC 210-06-140 Adoption of form.** The committee hereby adopts for use by all persons requesting inspection and/or copying or copies of its records, the form attached hereto as Appendix A, entitled "Request for public record."~~

~~[Order XII, § 210-06-140, filed 11/28/73.]~~

~~**WAC 210-06-990 Appendix A Form Request for public records.**~~

~~APPENDIX A
REQUEST FOR PUBLIC RECORDS~~

~~Name of Requestor:~~

~~Address:~~

~~Phone:~~

~~Date of Request:~~

~~Time of Request:~~

~~Nature of Request:~~

~~1. Index Reference~~

~~2. If not identifiable by reference to the index, then describe the document(s) in detail~~

~~.....~~

~~.....~~

~~.....~~

~~Signature~~

For Office Use Only:

(1) Request	Record	Record
Granted <input type="checkbox"/>	Withheld <input type="checkbox"/>	Withheld
		In Part <input type="checkbox"/>

(2) If withheld, name the exemption contained in § 31, chapter 1, Laws of 1973, which authorizes the withholding of the record or part of record: Subsection (1) (-).

(3) If withheld, briefly explain how the exemption applies to the record withheld.

(4) If request granted, time, day

~~[Order XII, Form (codified as WAC 210-06-990), filed 11/28/73.]~~

DRAFT



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

- SECTION 5 -

SFC Resolution No. 1292

Appointment of the Office of the State Treasurer's public records officer as the public records officer for the SFC.

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov

STATE FINANCE COMMITTEE

OLYMPIA, WASHINGTON

RESOLUTION No. 1292

A RESOLUTION OF THE STATE FINANCE COMMITTEE OF THE STATE OF WASHINGTON APPOINTING THE PUBLIC RECORDS OFFICER FOR THE OFFICE OF THE STATE TREASURER AS THE COMMITTEE'S PUBLIC RECORDS OFFICER AS PROVIDED BY REVISED CODE OF WASHINGTON (RCW) 42.56.580.

WHEREAS, RCW 42.56.580 requires each agency to designate a public records officer and provide that officer's name and contact information via a filing in the Washington State Register.

WHEREAS, pursuant to RCW 42.56.580(1), the Public Records Act allows an agency to appoint an employee of another agency as its public records officer.

WHEREAS, the Office of the State Treasurer, as mandated by RCW 43.33.030, functions as the administrative and clerical support to the State Finance Committee.

NOW, THEREFORE, BE IT RESOLVED BY THE STATE FINANCE COMMITTEE acting for and on behalf of the State of Washington:

Section 1. The State Finance Committee explicitly designates the Office of the State Treasurer's public records officer, *ex officio*, as the public records officer for the State Finance Committee.

Section 2. The Office of the State Treasurer shall make the required filing with the Washington State Register.

Section 3. This resolution shall be effective immediately upon its adoption.

[remainder of page intentionally left blank]

ADOPTED at an open meeting of the State Finance Committee, State of Washington, held at Olympia, Washington, after notice thereof duly and regularly given as required by law, this 25th day of February 2025.

STATE FINANCE COMMITTEE
STATE OF WASHINGTON

By _____
Mike Pellicciotti
State Treasurer and Chair

By _____
Bob Ferguson
Governor and Member

By _____
Denny Heck
Lieutenant Governor and Member

ATTEST:

Jason P. Richter
Deputy State Treasurer and Secretary



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

- SECTION 6 -

SFC Resolution No. 1293

Considering the confirmation of Allyson Tucker as Executive Director of the Washington State Investment Board.

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov



State of Washington
STATE FINANCE COMMITTEE

MIKE PELLICCIOTTI, Chair
State Treasurer

BOB FERGUSON
Governor

DENNY HECK
Lieutenant Governor

Additional Information

Office of the State Treasurer

P.O. Box 40200 Olympia, Washington 98504-0200
(360) 902-9000 • TTY USERS: CALL 711 • FAX (360) 902-9037
www.tre.wa.gov



January 26, 2024

Allyson Tucker
Washington State Investment Board
2100 Evergreen Park Dr. SW
Olympia WA 98502

Dear Chief Executive Officer Tucker:

The Washington State Investment Board has achieved strong investment returns to Washington over the years in a way that has substantially contributed to the Legislature's ability to minimize its financial allocations to pension and other treasury obligations. WSIB has been so successful over the decades that we are close to fully funding our pension obligations. With the help of the Legislature allocating hundreds of millions in extra funds to older pension plans, we are now one of the best funded pensions in the country. Thank you, in particular, for your past service as Chief Investment Officer, which directly contributed to this strong result for more than a decade.

Since our pensions are now nearly fully funded, I believe it is prudent for WSIB to address risks that could threaten the State's ability to achieve and maintain full pension funding over the long term. Since joining the Board, I have appreciated your efforts to respond to many issues I have raised with you and the Board, which I believe have enhanced government transparency and more effectively served our Board's fiduciary interests. I especially appreciate the transparent leadership of our new Chair Markley and Vice Chair Makowski, who are respected Board leaders.

As a Board member, I have sought to effectively communicate to you and the Board the risks that have given me the greatest concern. At the last Board meeting, however, you stated that you were unclear what additional information I was seeking to address my continuing concerns. Since 2021, I have repeatedly raised three main concerns: (1) WSIB's overweight allocation to private equity, (2) the geopolitical risks to WSIB's investments in China and Russia, and (3) the risk that WSIB staff proxy votes do not align with Board investment beliefs.

I would not normally write, but I want there to be no lack of clarity as to these important concerns that I have. These concerns have not been addressed by staff or Board action. As only one of 15 members of the Board, these views are my own and would need full Board adoption. It is possible the Board does not agree with me that there is a need to mitigate the following risks. However, given my view that these concerns pose a risk to WSIB and the State's ability to achieve and maintain fully funded status, I seek the following policy drafts from WSIB staff so that I can clearly communicate to the Board my view that we need to address these issues.

1. WSIB's overweight allocation to private equity

WSIB was a leader years ago when it began to build a private equity portfolio. States followed WSIB's lead. Since then, the market has changed, and returns are not what they have been in the past, despite the increased risk associated with that portion of our portfolio. When I joined the WSIB Board, I voted in

2021 for zero allocation of our portfolio in private equity to mitigate WSIB's portfolio risk and as a counterweight to the likely historical preferences by other Board members to vote for a significant private equity allocation. The other 14 Board members' allocation preferences outweighed mine and resulted in a final approved target allocation for private equity at 25% ± 5%. As the funded status of our pension increases, it now makes sense to evaluate what is prudent and reduce the risk of the portfolio by reducing the allocation to private equity.

WSIB staff have worked hard to stay within the Board's significant private equity allocation. The need to diversify these holdings makes it that much more challenging to find quality investments. In the past, many buyout firms have historically been able to successfully navigate a period of low interest rates and generate positive returns for the WSIB portfolio. But as interest rates have risen to the highest levels in decades and may remain elevated¹, the financial consequences are only starting to set in. S&P Global is predicting the US corporate default rate to rise to 4.5% by June 2024.² And private equity dealmaking has decelerated to the lowest levels in five years.³

Since about a quarter of the WSIB portfolio is now in private equity, that means the risk of losing billions of dollars in a private equity market downturn is real. The risks posed to this significant private equity exposure, even if currently compensated, is not prudent in my view. At open Board meetings, the Board has discussed how external analyses highlight this private equity risk to Washington. A credit rating agency has also previously raised questions about the State's credit given this overweight exposure to private equity. Further investment to meet private equity target allocations makes it even more difficult to extract WSIB from underperformers during a market downturn. In my view, this is a significant risk to Washington's ability to achieve and maintain fully funded pensions.

Please analyze and report to me to what extent WSIB can lower its risk by lowering its private equity allocation prior to the normally scheduled allocation review. Please also provide a draft policy proposal for me as a Board member to present to the Board for its consideration that would allow for lowering WSIB's private equity allocation before the next allocation review as much as prudently possible.

2. The geopolitical risks to WSIB's investments in China and Russia

As with private equity, WSIB was a leader in international investments many years ago. This led to well-diversified returns, a strategy which was later followed by other states. But, of course, different nations carry different investment risks. In 2021, the Board was provided asset allocation heat maps that

¹ Tobias Adrian, "Higher-for-Longer Interest Rate Environment Is Squeezing More Borrowers," International Monetary Fund, October 10, 2023, <https://www.imf.org/en/Blogs/Articles/2023/10/10/higher-for-longer-interest-rate-environment-is-squeezing-more-borrowers>; The Economist, "Markets Think Interest Rates Could Stay High for a Decade or More," *The Economist*, November 2, 2023, <https://www.economist.com/briefing/2023/11/02/markets-think-interest-rates-could-stay-high-for-a-decade-or-more>.

² S&P Global Ratings, "Default, Transition, and Recovery: The U.S. Speculative-Grade Corporate Default Rate Could Rise To 4.5% By June 2024," August 17, 2023, <https://www.spglobal.com/ratings/en/research/articles/230817-default-transition-and-recovery-the-u-s-speculative-grade-corporate-default-rate-could-rise-to-4-5-by-jun-12825499>.

³ Karl Angelo Vidal and Annie Sabater, "Global Private Equity Deal Activity Plunges in 2023," S&P Global Market Intelligence, January 16, 2024, <https://www.spglobal.com/marketintelligence/en/news-insights/latest-news-headlines/global-private-equity-deal-activity-plunges-in-2023-80032940>.

indicated WSIB had no exposure to Russia but had exposure to China. In my view, the Russian geopolitical concerns posed risk too great to invest prudently then and now. As with my concerns with any Russian investments, I have consistently articulated my concern that WSIB should begin to prudently wind down its direct exposure to China due to developing geopolitical risks. This is apart from the additional indirect investment exposure from symbiotic relationships between the United States and China. Due to these clear risks, I successfully wound down direct Russia and China investment exposure with other Washington state investment portfolios with which I have been involved as Treasurer since 2021. However, WSIB has not followed suit.

By early 2022, WSIB staff honored my requests to begin the process to educate the Board at open meetings as to these geopolitical risks including presentations on investments in China by former Ambassador Locke and General Petraeus. For a year and half, the Board was educated by geopolitical experts at public meetings that WSIB must be very cautious with any investment in China or that there are risks to maintaining these investments due to geopolitical considerations. I have highlighted the particular risks I see with related ADR investments and also that it is not prudent to invest in China government bonds. US-China geopolitical dynamics may only elevate these risks in the years ahead. For these reasons, I am of the view that the current level of compensation cannot match the risk of WSIB losing billions of dollars if geopolitical relations with China worsen.

Please analyze and report to me to what extent WSIB can prudently wind down its direct exposure to China. Please also provide a draft policy proposal for me as a Board member to present to the Board for its consideration that would allow for winding down WSIB's direct exposure to China as much as prudently possible.

3. The risk that WSIB staff proxy votes do not align with Board beliefs

WSIB policies state that proxy voting is a valuable WSIB asset. As a Board member, I have repeatedly raised concerns that WSIB is without evidence that its over 100,000 domestic and international votes cast by staff, ISS, and Glass Lewis are actually in alignment with current WSIB Board beliefs. I have asked staff for evidence that would document the basis for these votes and would therefore establish that WSIB is meeting its fiduciary obligation to align these votes as much as possible with Board beliefs. It has yet to be provided.

There has never been an audit of this foundational question. My attempts as Audit Committee Chair to audit our proxy voting alignment were opposed by WSIB staff and the Board. The Board delegates these votes to staff. It is currently impossible for any member of the staff or any member of the Board to know to what extent WSIB's over 100,000 proxy votes are in alignment with WSIB Board beliefs.

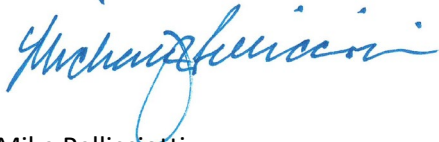
In 2022 and 2023, I drew the Board's attention to the proxy voting reports provided by ISS and Glass Lewis. These reports outline to what degree WSIB votes match ISS and Glass Lewis policy, but these reports do not state whether these WSIB votes have aligned with WSIB Board beliefs. I have asked for any documentation that shows how these international votes align with WSIB Board beliefs. I have also asked for documentation that explains how each domestic proxy vote cast by WSIB staff aligns with WSIB Board beliefs. To date, nothing has been provided.

Absent such documentary evidence, each Board member cannot effectively review whether the Board is meeting its fiduciary duty when it delegates about 30,000 votes to staff and further delegates about 100,000 more votes to Glass Lewis and ISS. Establishing and maintaining an effective proxy voting system is required to protect our long-term investments as an institutional investor to ensure greater corporate board accountability for WSIB investments. Failure to maintain an effective proxy voting system adds risk to our long-term investments and creates reputational risk that WSIB may be incorrectly representing to the public and Legislature that WSIB is voting its proxies (and thus managing WSIB assets) in alignment as much as possible with its Board beliefs.

Please provide me with written documentation that details how each of the Board's proxy votes cast by WSIB staff or by ISS and Glass Lewis align with our Board beliefs, instead of how the votes align with ISS and Glass Lewis policy.

Thank you for your continued service to the people of the State of Washington. I hope this provides the clarity to my concerns that you requested at the last meeting.

Sincerely,



Mike Pellicciotti
State Treasurer

cc: Greg Markley, Chair – Washington State Investment Board
Yona Makowski, Vice Chair – Washington State Investment Board

QUARTERLY PERFORMANCE AS OF DECEMBER 31, 2024

Chris Hanak

Chief Investment Officer



TOTAL FUND MARKET VALUE AND NET PERFORMANCE

COMMINGLED TRUST FUND (CTF)

		Qtr.	1 Year	3 Year	5 Year	10 Year	20 Year
Total Fund:	\$171,340,687,178	-0.28%	7.93%	4.50%	9.38%	9.11%	8.37%
Passive Benchmark		-1.65%	11.98%	3.07%	7.04%	7.12%	6.59%
Implementation Value Added Benchmark		1.29%	13.51%	5.05%	8.49%	8.23%	
TUCS Public Fund >\$1B Median		-0.64%	9.94%	3.59%	7.78%	7.63%	
TUCS Public/Corporate Fund >\$1B Median		-0.76%	9.03%	2.80%	7.28%	7.03%	

NET PERFORMANCE

COMMINGLED TRUST FUND (CTF)

	Qtr.	1 Year	3 Year	5 Year	10 Year	20 Year
Fixed Income	-2.98%	2.59%	-0.71%	1.17%	2.49%	4.00%
Bloomberg Universal	-2.73%	2.04%	-1.95%	0.06%	1.73%	3.31%
Tangible Assets	-0.10%	11.34%	9.59%	9.00%	6.67%	N/A
CPI (Lagged One Quarter) + 400 bps	1.51%	6.41%	8.74%	8.18%	6.86%	N/A
Real Estate	0.05%	-1.48%	7.64%	11.17%	11.24%	10.50%
8% Return Over Rolling 10 Years					8.00%	
NCREIF (Lagged One Quarter)	0.78%	-3.47%	0.87%	3.26%	5.88%	7.21%
Public Equity	-1.36%	16.16%	5.57%	9.84%	9.44%	7.92%
Custom Benchmark	-1.17%	16.67%	5.20%	9.97%	9.32%	7.86%
Private Equity	1.96%	9.55%	4.00%	14.06%	13.33%	13.19%
Custom Benchmark	7.70%	34.31%	10.74%	15.18%	12.53%	10.72%
Innovation	3.02%	10.94%	7.55%	10.94%	-0.97%	N/A
Custom Benchmark	4.61%	20.22%	7.90%	11.09%	7.70%	N/A

Public Equity benchmark: MSCI ACWI IMI w/U.S. Gross and a custom historical blend

Private Equity benchmark: MSCI ACWI IMI w/U.S. Gross (Lagged One Quarter) + 300 bps and a custom historical blend

Innovation benchmark: The weighted average of the underlying benchmarks for each asset/idea within the portfolio

NET PERFORMANCE

LABOR & INDUSTRIES' FUNDS

	Qtr.	1 Year	3 Year	5 Year	10 Year
Accident	-2.88%	3.85%	-0.49%	2.32%	3.40%
Custom Benchmark	-2.73%	4.30%	-0.64%	1.98%	3.21%
Medical Aid	-2.48%	5.05%	0.35%	3.01%	3.75%
Custom Benchmark	-2.17%	5.59%	0.38%	2.79%	3.61%
Pension Reserve	-4.16%	1.47%	-3.13%	0.58%	2.77%
Custom Benchmark	-3.60%	2.44%	-2.87%	0.54%	2.60%

CTF QUARTERLY RISK REPORT

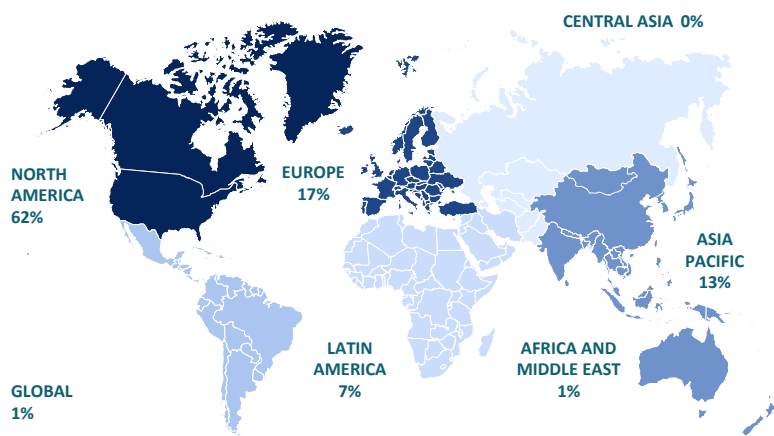


RISK MANAGEMENT AND ASSET ALLOCATION

CTF Geographic Concentration3
CTF Industry Concentration and Fossil Fuels Exposure.....4
CTF Exposure to High-Risk Industries Identified by the Task Force on Climate-Related Financial Disclosures (TCFD)5
CTF Issuer Concentration and Forecast Volatility.....6
CTF Risk Contributions by Asset Class and Stress Tests7

CTF Geographic Concentration

December 2014

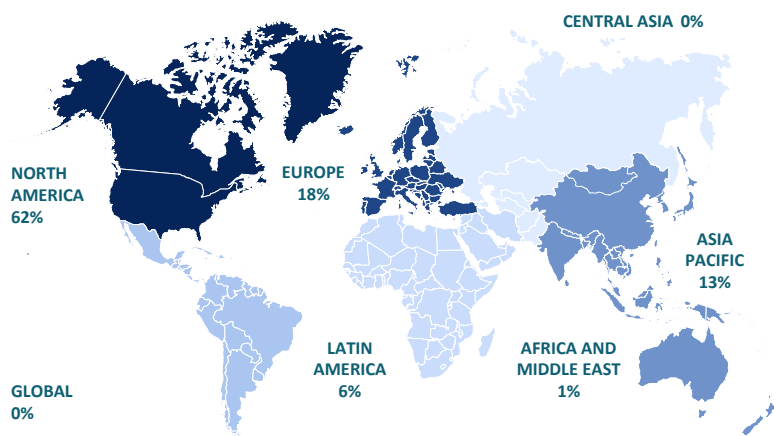


	FIXED INCOME	PUBLIC EQUITY	INNO.	PRIVATE EQUITY	REAL ESTATE	TANG. ASSETS	CTF TOTAL
NORTH AMERICA	55%	57%	62%	62%	69%	85%	62%
EUROPE (INCLUDING EU)	1%	23%	21%	25%	16%	12%	17%
ASIA-PACIFIC	18%	16%	8%	9%	8%	0%	13%
LATIN AMERICA	22%	2%	6%	2%	8%	1%	7%
AFRICA AND MIDDLE EAST	1%	1%	1%	1%	0%	1%	1%
GLOBAL	3%	0%	0%	0%	0%	0%	1%
CENTRAL ASIA	0%	0%	1%	0%	0%	0%	0%
ASSET CLASS TOTAL	100%	100%	100%	100%	100%	100%	100%

	FIXED INCOME	PUBLIC EQUITY	INNO.	PRIVATE EQUITY	REAL ESTATE	TANG. ASSETS	CTF TOTAL
DEVELOPED	65%	90%	86%	90%	88%	96%	85%
EMERGING	35%	9%	14%	9%	10%	3%	14%
FRONTIER	1%	0%	0%	1%	2%	1%	1%
ASSET CLASS TOTAL	100%	100%	100%	100%	100%	100%	100%

ASSET CLASS	COUNTRY	MV (\$ MILLIONS)	% ASSET CLASS	% CTF
CTF	UNITED STATES	\$52,877	59%	59%
	UNITED KINGDOM	\$6,817	8%	8%
	BRAZIL	\$2,406	3%	3%
	CANADA	\$2,314	3%	3%
	JAPAN	\$2,290	3%	3%
	TOTAL OF TOP 5	\$66,704	74%	74%
PUBLIC EQUITY	UNITED STATES	\$15,718	53%	17%
	UNITED KINGDOM	\$2,512	8%	3%
	JAPAN	\$1,931	7%	2%
	CANADA	\$1,080	4%	1%
	SWITZERLAND	\$1,034	3%	1%
	TOTAL OF TOP 5	\$22,275	75%	25%
PRIVATE EQUITY	UNITED STATES	\$10,365	60%	12%
	UNITED KINGDOM	\$1,612	9%	2%
	CHINA	\$725	4%	1%
	GERMANY	\$608	4%	1%
	SWEDEN	\$371	2%	0%
	TOTAL OF TOP 5	\$13,681	80%	15%
FIXED INCOME	UNITED STATES	\$8,906	51%	10%
	BRAZIL	\$1,646	9%	2%
	CHILE	\$808	5%	1%
	CANADA	\$770	4%	1%
	CHINA	\$696	4%	1%
	TOTAL OF TOP 5	\$12,827	74%	14%
REAL ESTATE	UNITED STATES	\$15,750	69%	18%
	UNITED KINGDOM	\$2,557	11%	3%
	MEXICO	\$1,531	7%	2%
	AUSTRALIA	\$674	3%	1%
	GERMANY	\$507	2%	1%
	TOTAL OF TOP 5	\$21,017	92%	23%
TANGIBLE ASSETS	UNITED STATES	\$956	75%	1%
	CANADA	\$137	11%	0%
	UNITED KINGDOM	\$58	5%	0%
	BERMUDA	\$27	2%	0%
	LUXEMBOURG	\$26	2%	0%
	TOTAL OF TOP 5	\$1,204	95%	1%

December 2024



	FIXED INCOME	PUBLIC EQUITY	INNO.	PRIVATE EQUITY	REAL ESTATE	TANG. ASSETS	CTF TOTAL
NORTH AMERICA	55%	67%	76%	59%	61%	66%	62%
EUROPE (INCLUDING EU)	8%	16%	14%	26%	17%	18%	18%
ASIA-PACIFIC	17%	15%	6%	13%	10%	10%	13%
LATIN AMERICA	19%	1%	0%	1%	12%	4%	6%
AFRICA AND MIDDLE EAST	0%	1%	4%	1%	0%	2%	1%
GLOBAL	0%	0%	0%	0%	0%	0%	0%
CENTRAL ASIA	0%	0%	0%	0%	0%	0%	0%
ASSET CLASS TOTAL	100%	100%	100%	100%	100%	100%	100%

	FIXED INCOME	PUBLIC EQUITY	INNO.	PRIVATE EQUITY	REAL ESTATE	TANG. ASSETS	CTF TOTAL
DEVELOPED	73%	89%	90%	88%	86%	91%	86%
EMERGING	26%	10%	7%	11%	14%	6%	13%
FRONTIER	1%	0%	3%	1%	1%	2%	1%
ASSET CLASS TOTAL	100%	100%	100%	100%	100%	100%	100%

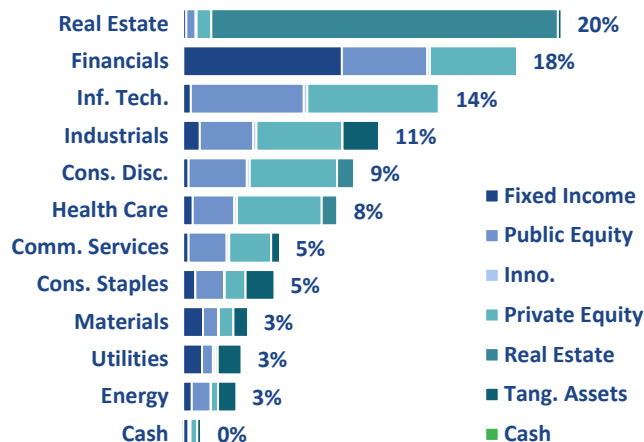
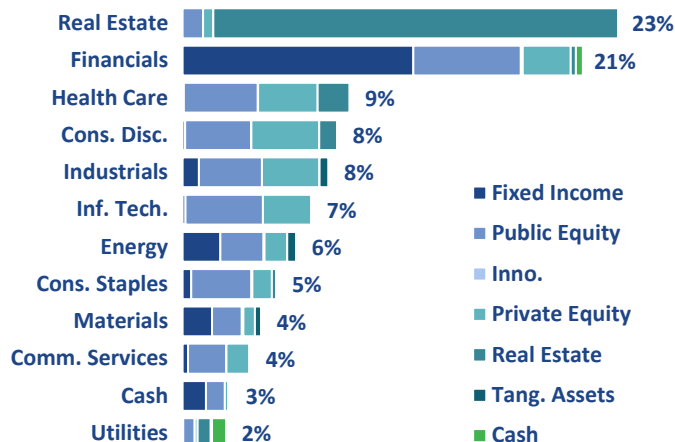
ASSET CLASS	COUNTRY	MV (\$ MILLIONS)	% ASSET CLASS	% CTF
CTF	UNITED STATES	\$106,012	60%	60%
	UNITED KINGDOM	\$8,614	5%	5%
	JAPAN	\$4,453	3%	3%
	GERMANY	\$4,408	3%	3%
	AUSTRALIA	\$4,178	2%	2%
	TOTAL OF TOP 5	\$127,664	73%	73%
PUBLIC EQUITY	UNITED STATES	\$29,340	64%	17%
	JAPAN	\$2,050	4%	1%
	UNITED KINGDOM	\$1,620	4%	1%
	CHINA	\$1,478	3%	1%
	CANADA	\$1,328	3%	1%
	TOTAL OF TOP 5	\$35,815	78%	20%
PRIVATE EQUITY	UNITED STATES	\$28,669	57%	16%
	UNITED KINGDOM	\$2,849	6%	2%
	GERMANY	\$2,309	5%	1%
	CHINA	\$2,025	4%	1%
	INDIA	\$1,880	4%	1%
	TOTAL OF TOP 5	\$37,732	75%	22%
FIXED INCOME	UNITED STATES	\$13,986	53%	8%
	BRAZIL	\$1,779	7%	1%
	AUSTRALIA	\$1,267	5%	1%
	CHILE	\$1,156	4%	1%
	JAPAN	\$814	3%	0%
	TOTAL OF TOP 5	\$19,002	72%	11%
REAL ESTATE	UNITED STATES	\$21,396	61%	12%
	MEXICO	\$2,968	8%	2%
	UNITED KINGDOM	\$2,575	7%	1%
	NETHERLANDS	\$1,883	5%	1%
	JAPAN	\$1,163	3%	1%
	TOTAL OF TOP 5	\$29,985	85%	17%
TANGIBLE ASSETS	UNITED STATES	\$8,267	64%	5%
	UNITED KINGDOM	\$826	6%	0%
	AUSTRALIA	\$746	6%	0%
	GERMANY	\$401	3%	0%
	IRELAND	\$399	3%	0%
	TOTAL OF TOP 5	\$10,639	82%	6%

Country exposure is based on MSCI's definition (incorporation and primary listing). Real estate in the 2013 data is gross of debt, 2023 data is net of debt. Both data sets have been adjusted to make comparisons as fair as possible. Private assets are lagged 1-2 quarters based on when the data is received from partners.

CTF Industry Concentration and Fossil Fuels Exposure

December 2014 Industry Concentration

December 2024 Industry Concentration

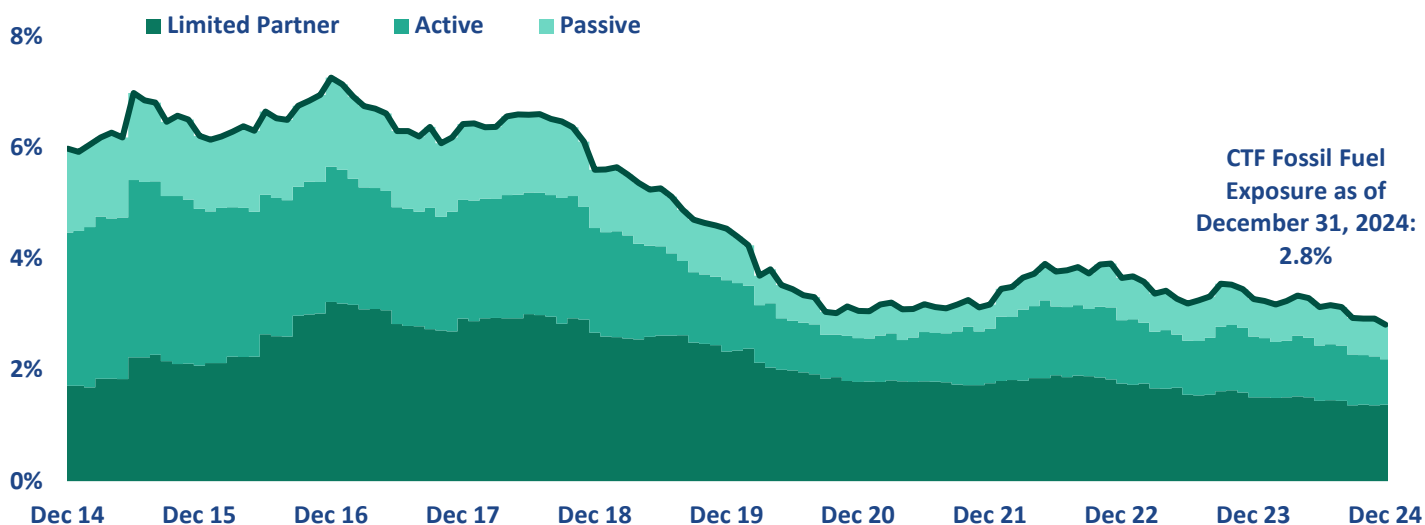


	FIXED INCOME	PUBLIC EQUITY	INNO.	PRIVATE EQUITY	REAL ESTATE	TANG. ASSETS	CTF TOTAL
REAL ESTATE	0%	3%	0%	3%	85%	0%	23%
FINANCIALS	64%	18%	32%	13%	1%	0%	21%
HEALTH CARE	0%	12%	3%	16%	7%	0%	9%
CONS. DISC.	1%	11%	3%	18%	4%	0%	8%
INDUSTRIALS	5%	10%	1%	15%	0%	32%	8%
INF. TECH.	1%	13%	0%	13%	0%	0%	7%
ENERGY	11%	7%	17%	6%	0%	32%	6%
CONS. STAPLES	2%	10%	16%	5%	1%	1%	5%
MATERIALS	8%	5%	26%	3%	0%	21%	4%
COMM. SERVICES	2%	6%	0%	6%	0%	1%	4%
CASH	6%	3%	0%	1%	0%	7%	3%
UTILITIES	0%	2%	1%	1%	3%	5%	2%
GRAND TOTAL	100%	100%	100%	100%	100%	100%	100%

	FIXED INCOME	PUBLIC EQUITY	INNO.	PRIVATE EQUITY	REAL ESTATE	TANG. ASSETS	CTF TOTAL
REAL ESTATE	1%	2%	5%	3%	94%	3%	20%
FINANCIALS	58%	18%	12%	15%	0%	0%	18%
INF. TECH.	3%	24%	15%	22%	0%	1%	14%
INDUSTRIALS	6%	11%	13%	15%	0%	26%	11%
CONS. DISC.	2%	12%	13%	15%	5%	0%	9%
HEALTH CARE	4%	9%	10%	14%	4%	0%	8%
COMM. SERVICES	2%	8%	12%	7%	0%	6%	5%
CONS. STAPLES	4%	6%	3%	4%	0%	21%	5%
MATERIALS	7%	3%	4%	2%	0%	10%	3%
UTILITIES	7%	2%	11%	0%	0%	17%	3%
ENERGY	3%	4%	1%	1%	0%	13%	3%
CASH	2%	0%	2%	1%	-3%	3%	0%
GRAND TOTAL	100%	100%	100%	100%	100%	100%	100%

Industry concentration is reported using MSCI's Global Industry Classification Standard (GICS). The historical CTF holdings have been reclassified using the most recent version of GICS (effective March 18, 2023) to simplify comparisons to current data as the GICS structure has changed over time. Percentages are approximate. Private assets are lagged 1-2 quarters based on when the data is received from partners.

Historical Fossil Fuels Exposure



Limited Partner: private equity, real estate, tangible assets, innovation portfolio (where applicable)

Active: fixed income, active public equity, innovation portfolio (where applicable)

Passive: passive public equity

Private assets are lagged 1-2 quarters based on when the data is received from partners

CTF Exposure to High-Risk Industries Identified by TCFD

The Task Force on Climate-Related Disclosures has identified sectors it believes have a "high likelihood of climate-related financial impacts".

These are sectors the TCFD believes will most likely be affected by either transition risk (policy and legal, technology or market, reputation), physical risk (acute and chronic), or future restrictions on GHG emissions and energy and water usage.

Industry	Control Structure (\$ Millions)				
Sector and Industry	Active	Limited Partner	Passive	Grand Total	Percent of CTF
Agriculture, Food, and Forest Products	\$1,682	\$4,525	\$689	\$6,896	4.0%
Agriculture	\$174	\$2,603	\$23	\$2,801	1.6%
Beverages	\$548	\$98	\$334	\$980	0.6%
Packaged Foods and Meats	\$638	\$1,190	\$307	\$2,135	1.2%
Paper and Forest Products	\$322	\$634	\$25	\$980	0.6%
Energy	\$3,098	\$2,527	\$1,769	\$7,394	4.3%
Coal	\$59	\$0	\$14	\$74	0.0%
Electric Utilities	\$1,627	\$74	\$639	\$2,340	1.3%
Oil and Gas	\$1,411	\$2,453	\$1,116	\$4,980	2.9%
Materials and Buildings	\$3,992	\$40,296	\$4,118	\$48,405	27.9%
Capital Goods	\$1,765	\$3,137	\$2,343	\$7,245	4.2%
Chemicals	\$371	\$849	\$503	\$1,723	1.0%
Construction Materials	\$271	\$114	\$101	\$487	0.3%
Metals and Mining	\$1,175	\$833	\$387	\$2,395	1.4%
Real Estate Management and Development	\$410	\$35,362	\$783	\$36,555	21.1%
Transportation	\$1,306	\$2,831	\$1,289	\$5,426	3.1%
Air Freight	\$258	\$566	\$122	\$946	0.5%
Automobiles and Components	\$412	\$996	\$894	\$2,303	1.3%
Maritime Transportation	\$84	\$462	\$32	\$578	0.3%
Passenger Air Transportation	\$52	\$510	\$24	\$587	0.3%
Rail Transportation	\$477	\$126	\$173	\$776	0.4%
Trucking Services	\$23	\$170	\$43	\$236	0.1%
Total Exposure to at-Risk Industries	\$10,078	\$50,179	\$7,864	\$68,121	39.3%
Total CTF AUM				\$173,541	

The values stated in this table can differ from the values reported in other WSIB-published reports for this time period. This variance is expected as the agency receives private asset holdings data with a lag of 1-2 quarters.

CTF Issuer Concentration and Forecast Volatility

Parent Issuer Concentration

Parent Issuer	Exposure (MM)	Percentage of CTF
United States of America	\$7,107	4.1%
Apple Inc	\$1,754	1.0%
NVIDIA Corp	\$1,749	1.0%
Microsoft Corp	\$1,541	0.9%
Amazon.com Inc	\$1,025	0.6%
Alphabet Inc (aka Google)	\$965	0.6%
Federal National Mortgage Assn	\$914	0.5%
Meta Platforms Inc	\$815	0.5%
Taiwan Semiconductor Mfg	\$583	0.3%
JPMorgan Chase & Co	\$535	0.3%
Top 10	\$16,986	9.8%
Broadcom Inc	\$509	0.3%
Federal Home Loan Mortgage Corp	\$504	0.3%
Tesla Motors Inc	\$436	0.3%
Federative Republic of Brazil	\$420	0.2%
Visa Inc	\$401	0.2%
Eli Lilly & Co	\$385	0.2%
Republic of Indonesia	\$361	0.2%
UnitedHealth Group Inc	\$357	0.2%
Bank of America Corp	\$346	0.2%
Berkshire Hathaway Inc	\$339	0.2%
Top 20	\$21,045	12.1%

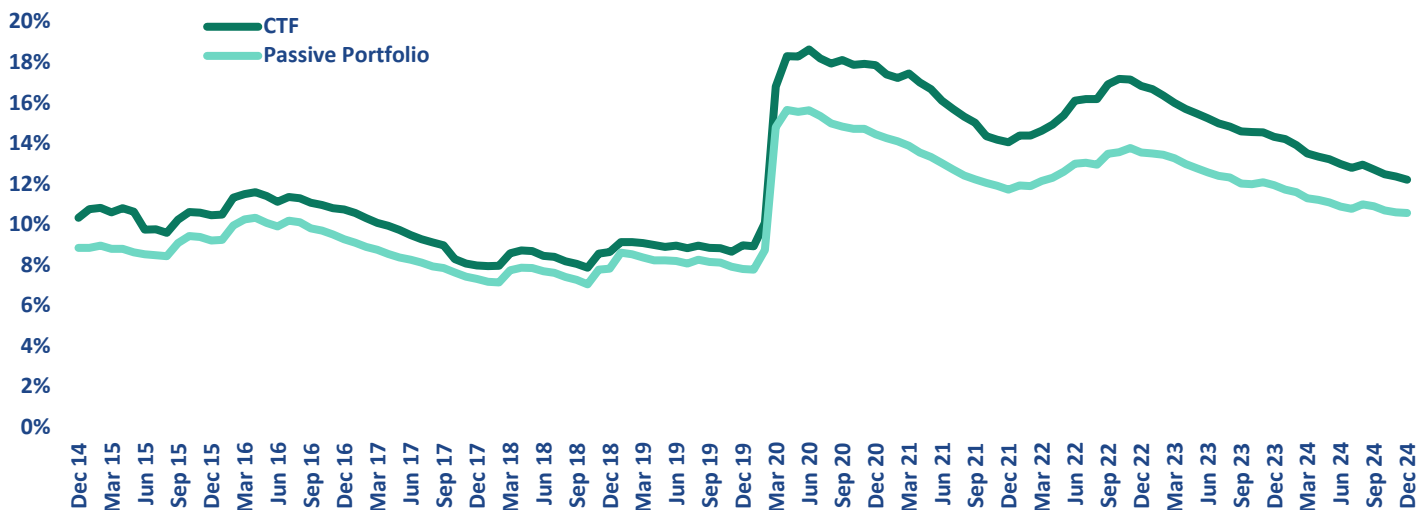
Ultimate Parent Issuer Concentration

Ultimate Parent Issuer	Exposure (MM)	Percentage of CTF
United States of America	\$8,524	4.9%
Apple Inc	\$1,754	1.0%
NVIDIA Corp	\$1,749	1.0%
Microsoft Corp	\$1,541	0.9%
Amazon.com Inc	\$1,025	0.6%
Alphabet Inc (aka Google)	\$965	0.6%
Meta Platforms Inc	\$815	0.5%
Taiwan Semiconductor Mfg	\$583	0.3%
JPMorgan Chase & Co	\$535	0.3%
Broadcom Inc	\$509	0.3%
Top 10	\$17,999	10.4%
Tesla Motors Inc	\$436	0.3%
Federative Republic of Brazil	\$421	0.2%
Visa Inc	\$401	0.2%
Republic of Indonesia	\$399	0.2%
Eli Lilly & Co	\$385	0.2%
UnitedHealth Group Inc	\$357	0.2%
Bank of America Corp	\$346	0.2%
Republic of Chile	\$345	0.2%
Berkshire Hathaway Inc	\$339	0.2%
Republic of India	\$330	0.2%
Top 20	\$21,759	12.5%

Issuer aggregates holdings in an entity across asset classes

Note: CTF fixed income, public equity, and cash only

Forecast Volatility



One-year-ahead volatility forecast from BarraOne (volatility is a measure of the uncertainty in future returns)

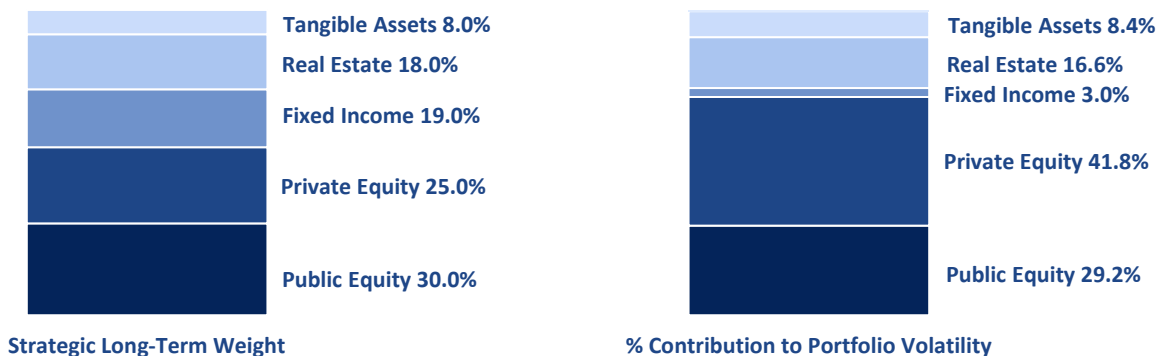
Effective January 2021, model changed to MAC.L from BIM303; restated back to January 2019

Data from January 2015 to December 2018 uses 2018 version of the BIM303 model

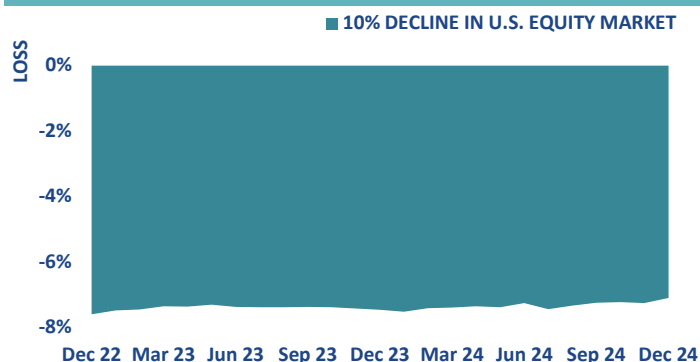
Data prior to January 2015 uses 2015 version of the BIM303 model

CTF Risk Contributions by Asset Class and Stress Tests

Asset Allocation and Contribution to CTF Risk by Asset Class



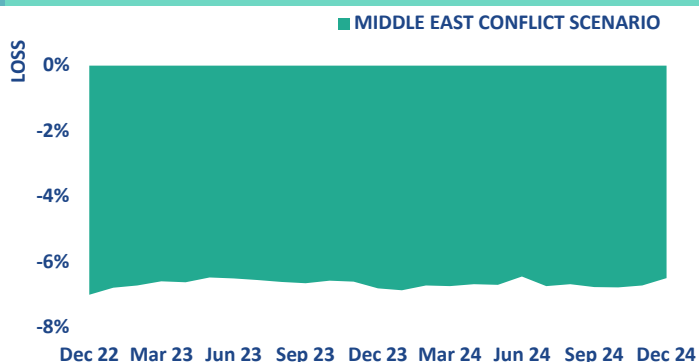
Stress Test: 10% Drop in U.S. Equity Market



10% drop in U.S. equity market

A scenario modeling a 10 percent decline in U.S. equity markets, using BarraOne’s correlations to propagate shock to other markets

Stress Test: Middle East Conflict Scenario

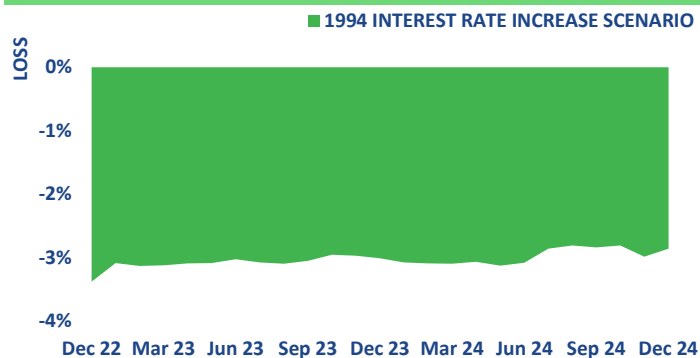


Middle East conflict scenario

A scenario modeling the market’s response to a conflict involving a major oil producer, e.g., in the Middle East

- Oil prices double, U.S. equity markets decrease by 10%
- Other market movements determined by BarraOne correlations

Stress Test: 1994 Interest Rate Scenario

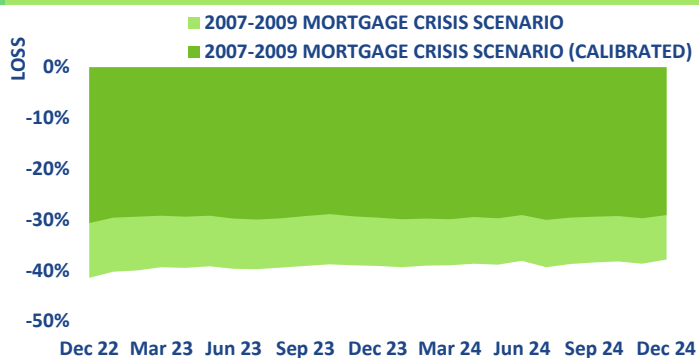


1994 interest rate scenario

A scenario replaying the market movements during the increase in U.S. interest rates in 1994

- 100+ basis points (bps) increases in short-term and long-term U.S. interest rates
- 150+ bps increases in medium-term U.S. interest rates
- 5% loss in U.S. equities

Stress Test: 2007–2009 Mortgage Crisis Scenario



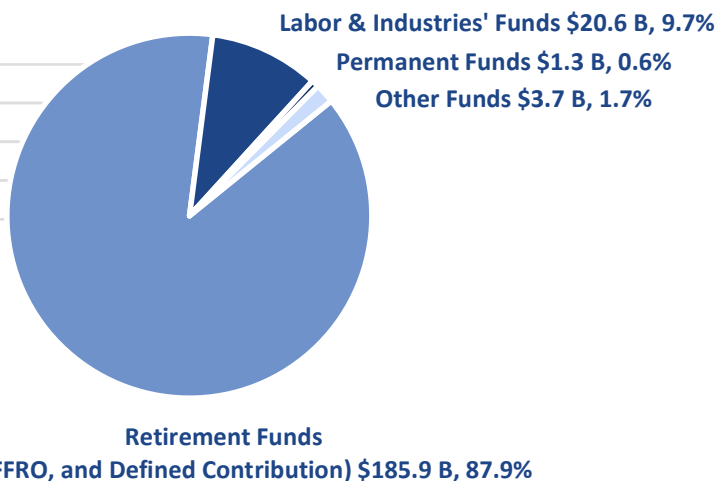
2007-2009 mortgage/credit crisis scenario

A scenario replaying the 2007-2009 mortgage crisis

- 40-60% losses in equity markets
- 350+ bps decrease in short-term U.S. interest rates
- U.S. credit spreads widening by 80-600 bps for investment grade corporates

WSIB invests for 39 funds:

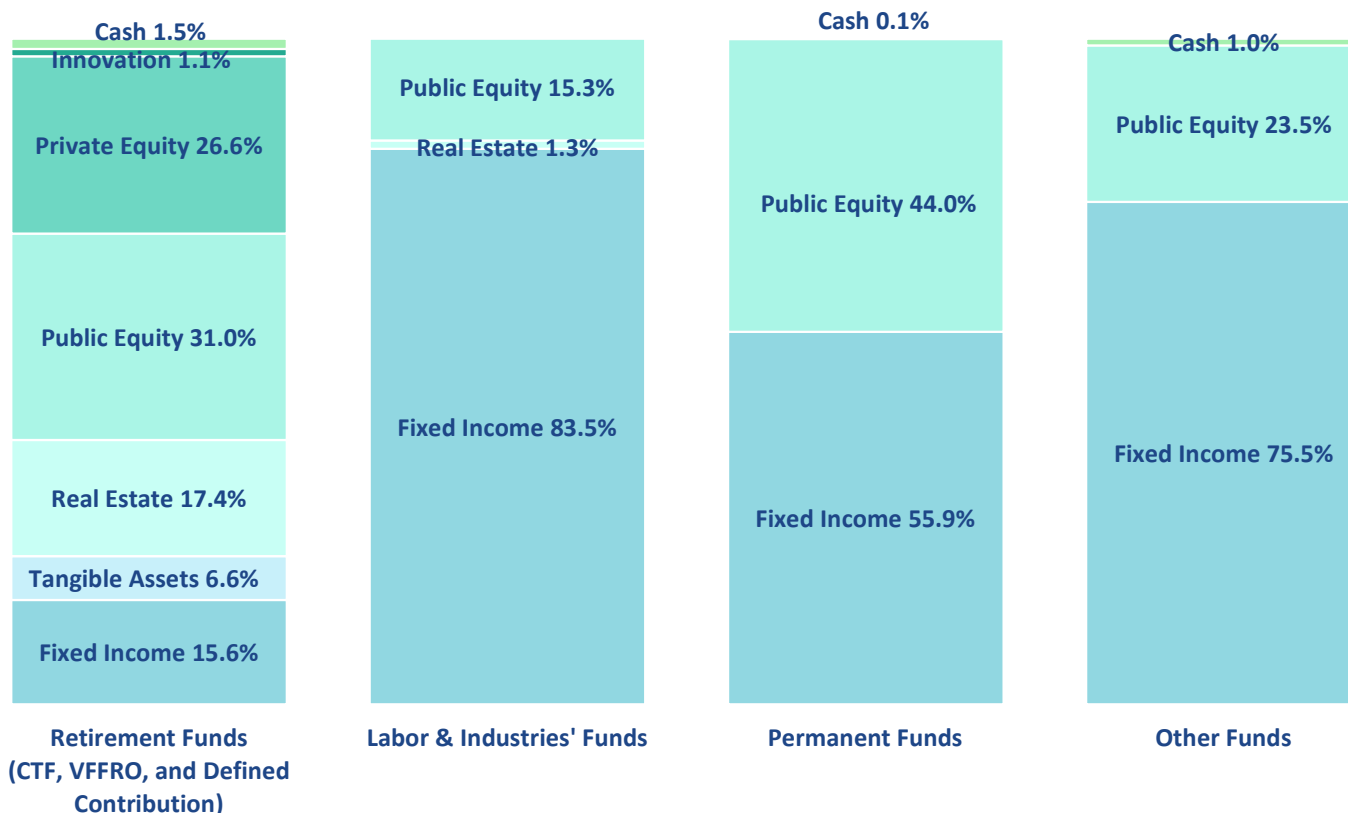
- 18 Retirement Funds
- 5 State Insurance Funds for injured workers
- 7 Permanent Funds
- 9 Other Funds



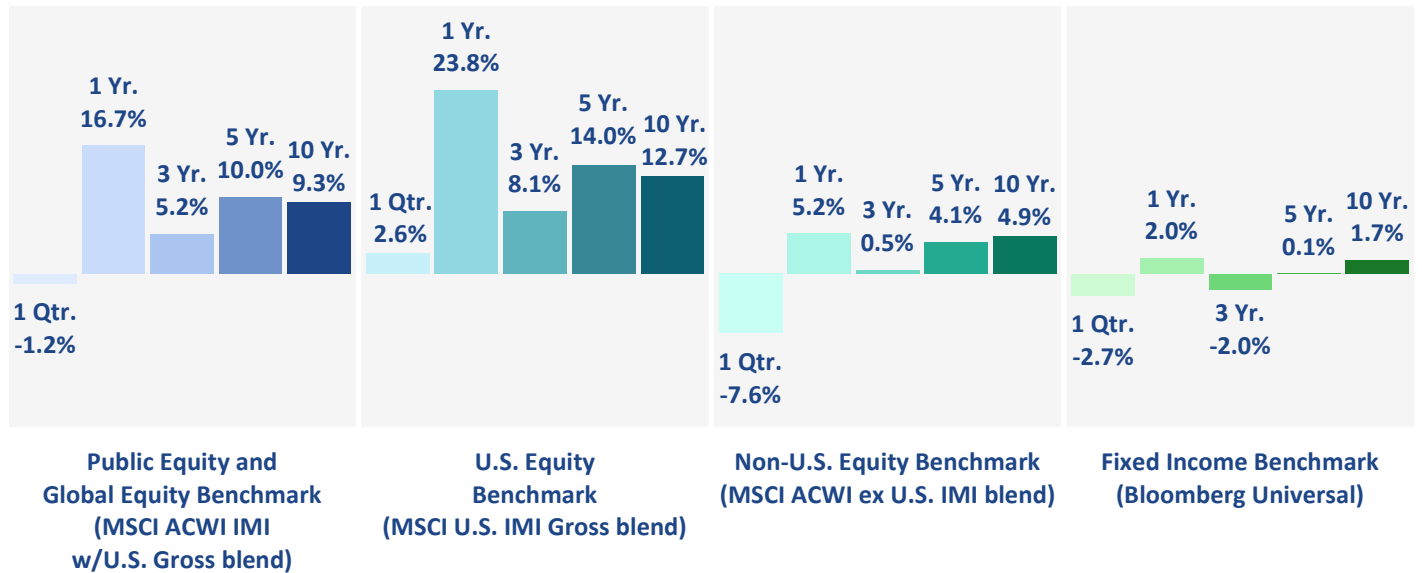
Asset Class Market Values for All Funds (\$ Billions)

Fixed Income	\$49.7
Tangible Assets	\$12.3
Real Estate	\$32.7
Public Equity	\$62.3
Private Equity	\$49.5
Innovation	\$2.1
Cash	\$2.9

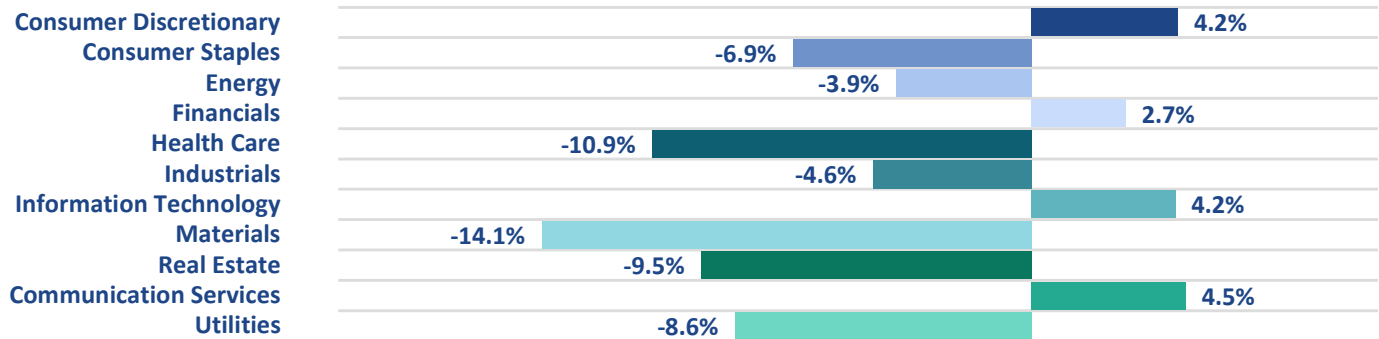
Asset Class Overview for All Funds



Index Returns



Quarterly Industry Returns ● MSCI ACWI IMI

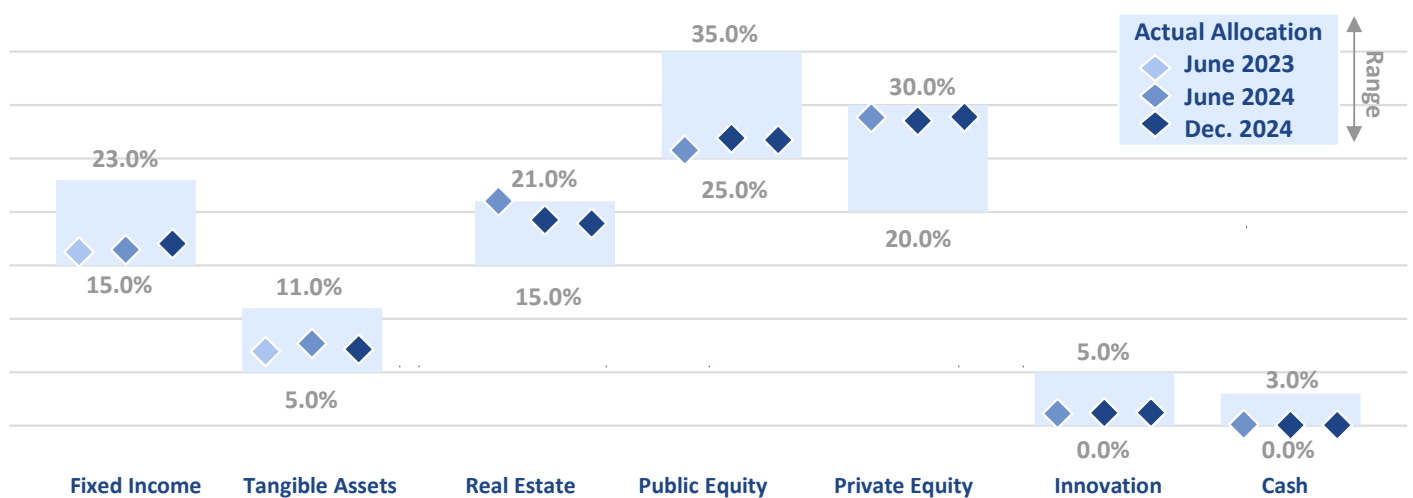


Capital Market Highlights

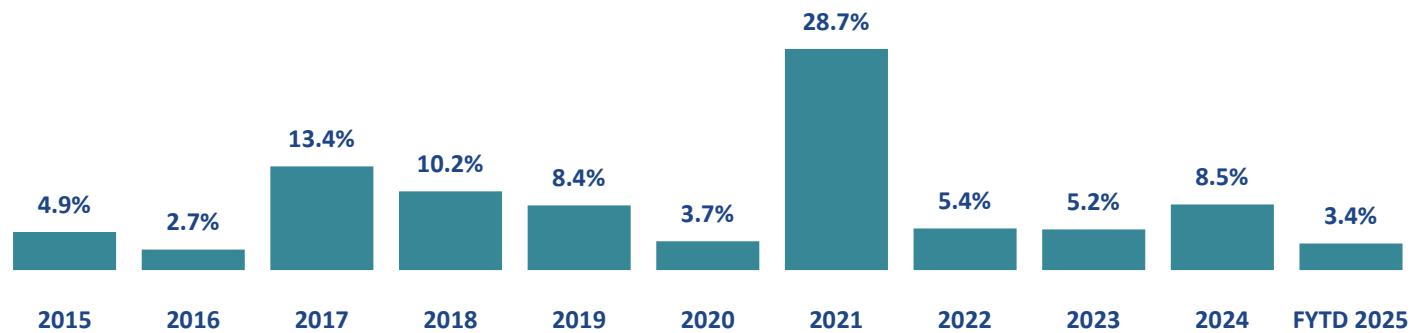
- U.S. equity markets closed out the year on a positive note, finishing the year with a 2.5% net return for the fourth quarter, bringing the 1-year net return to 23.3%
 - The U.S. economy remained strong with annualized GDP growth of 3.1% in the third quarter
 - U.S. inflation remained sticky with the headline Consumer Price Index (CPI) inflation measure coming in at 2.7% year-over-year (YOY) in November, up from 2.6% YOY in October
- With an economic slowdown in the eurozone, equity markets outside the U.S. did not perform as well during the quarter
 - The MSCI Developed World IMI returned -0.4% for the quarter, bringing the 1-year return to 17.5%
- Emerging markets trailed developed markets this quarter with the MSCI Emerging Markets IMI returning -7.9%, which brought its 1-year return to 7.1%
- The Federal Open Market Committee (Fed) held two meetings during the fourth quarter and lowered the Federal Reserve Target rate by 0.25% at each meeting, to end at a range of 4.25% to 4.50%; the Fed lowered the target rate by 1.00% during 2024
- The 10-year Treasury yield ended calendar year 2024 at 4.6%, which was up 0.8% for the quarter and up 0.7% for the calendar year
 - The increase in interest rates was a significant drag on fixed income returns this quarter
- The Bloomberg Treasury index was down 3.1%, which brought the 1-year return to 0.6% and the broader Bloomberg U.S. Universal index returned -2.7%

Actual Asset Allocation

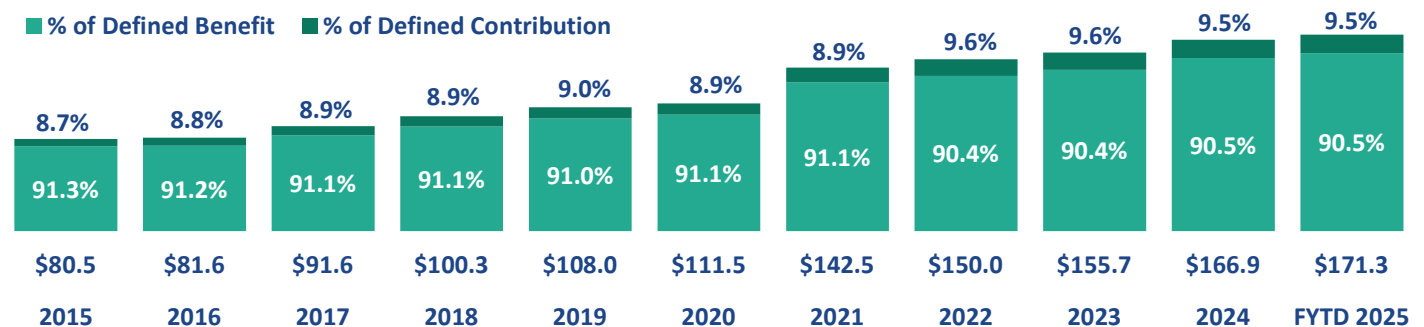
Asset Class	Market Value	by Asset Class	with Overlay	Market Value Changes
Fixed Income	\$26,281,163,969	15.3%	17.0%	Quarter (\$1,204,656,704)
Tangible Assets	\$12,257,056,503	7.2%	7.2%	
Real Estate	\$32,415,993,572	18.9%	18.9%	Fiscal Year \$4,392,520,960
Public Equity	\$45,929,171,597	26.8%	26.7%	
Private Equity	\$49,499,282,738	28.9%	28.9%	
Innovation	\$2,090,673,309	1.2%	1.2%	
Cash	\$2,867,345,491	1.7%	0.1%	
Total Fund	\$171,340,687,178			



Historical Annual Returns • Fiscal Years Ended June 30



Historical Growth of the CTF • Fiscal Years Ended June 30



Note: Pages 4-9, Totals may not add up due to rounding.

CURRENT AND PROPOSED CHIEF EXECUTIVE OFFICER SALARY RANGE

Current Ranges		Proposed Ranges	
Beginning of Range	Top of Range	Beginning of Range	Top of Range
\$454,752	\$754,000	\$629,694	\$1,170,861



**STATE OF WASHINGTON
STATE INVESTMENT BOARD**

**2100 Evergreen Park Drive SW • P.O. Box 40916 • Olympia, Washington • 98504-0916
(360) 956-4600 • Fax (360) 956-4785 • www.sib.wa.gov**

November 22, 2024

The Honorable Mike Pellicciotti, Chairman, State Treasurer
The Honorable Jay R. Inslee, Governor
The Honorable Denny Heck, Lieutenant Governor
State Finance Committee
Office of the State Treasurer
PO Box 40200
Olympia, WA 98504-0200

Honorable Members of the State Finance Committee:

At its June 20, 2024, meeting, the Washington State Investment Board (WSIB) reappointed Allyson Tucker as its Executive Director for an additional 3-year term, beginning January 1, 2025, and ending December 31, 2027. In accordance with RCW 43.33A.100, this reappointment is hereby forwarded for confirmation by the State Finance Committee. We respectfully request that this matter be placed on the next State Finance Committee meeting agenda, or sooner.

Please do not hesitate to contact me if you have any questions or require any additional information. I can be reached at 253-740-5100 or Greg@wscff.org.

Respectfully,

Greg Markley

Greg Markley
Board Chair

ALLYSON TUCKER

CHIEF EXECUTIVE OFFICER (CEO)



A SEASONED LEADER

Responsible for leading the state's \$213 billion investment agency, which manages 39 retirement, insurance, and state and private endowment funds and consistently ranks among the top public investment programs in the nation. Since taking on the CEO role in the middle of the COVID-19 pandemic, Tucker has provided strong leadership in the face of uncertainty and rapid change. Over the past 3 years, she successfully transitioned the agency to a hybrid work environment, hired several seasoned executive leaders, redefined the agency's Vision, Mission, and Values, and spearheaded the development and implementation of the WSIB's Climate and DEI Blueprints. In 2024, Tucker was recognized by Pensions & Investments as one of the most *Influential Women in Institutional Investing*.

A TALENTED INVESTOR

Tucker, who grew up in Olympia, returned home to work for the WSIB's investment Division in 2009. She was named Chief Investment Officer of the WSIB in January 2020--mere months before the outbreak of the global pandemic. Over the next 2 years, Tucker provided a steady hand, guiding the WSIB's investment team through a highly volatile market environment while continuing to deliver industry-leading investment returns. Prior to joining the WSIB, Tucker worked as an Investment Specialist for BMGI, the investment manager for the William H. Gates III Family Office and the Bill & Melinda Gates Foundation Trust. She also worked as a research analyst for Ragan MacKenzie, a full-service Pacific Northwest brokerage firm.

PATIENCE AND INNOVATION

Patience and innovation are two of the WSIB's core values. In 2012, Tucker was tapped to lead the WSIB's Risk Management and Asset Allocation (RMAA) team. Over the next 7 years, Tucker helped build the RMAA unit from the ground up. Under her leadership, the RMAA team also initiated groundbreaking work, integrating the WSIB's outstanding private markets investment program into the State's Defined Contribution and Deferred Compensation plans (which won a *Pensions & Investments Excellence & Innovation Award*).

INDUSTRY LEADERSHIP

**Board member and Audit Committee Chair,
Pacific Pension and Investment Institute**
San Francisco, CA

Board member, FCLTGlobal
Boston, MA

**Member, Ownership Works Pension Fund
Leadership Council**
New York, NY

**Member, World Economic Forum's Monetary
System Centre Advisory Council**
Geneva, Switzerland

Board Member, Hands On Children's Museum
Olympia, WA

EDUCATION AND PROFESSIONAL CERTIFICATIONS

BA in Business Administration
University of Washington
Cum Laude, Phi Beta Kappa

Chartered Financial Analyst
CFA Institute

Chartered Alternative Investment Analyst
CAIA Association

CONTACT

allyson.tucker@sib.wa.gov
O: 360.956.4710
M: 360.704.8718

February 4, 2025

The Honorable Mike Pellicciotti, Chairman, State Treasurer
The Honorable Bob Ferguson, Governor
The Honorable Denny Heck, Lieutenant Governor
State Finance Committee
Office of the State Treasurer
PO Box 40200
Olympia, WA 98504-0200

Honorable Members of the State Finance Committee:

At its June 20, 2024, meeting, the Washington State Investment Board (WSIB) passed a motion to reappoint the current Executive Director (CEO), Allyson Tucker, to another 3-year term. It did not take much deliberation to come to that conclusion.

Allyson Tucker has done an outstanding job as CEO, and we only need to look at the continued outperformance of the Commingled Trust Fund (CTF) compared to our peers. Allyson is well-known across the country and around the world for her professionalism and attention to detail. She leads a team of investment professionals and support staff that continually set the bar higher for other state pension systems. The performance of the CTF assures that our retirees and active public employees in Washington State will continue to have well-funded pension systems that will last into the future.

As CEO, Allyson has been very responsive to our needs as individual Board members, notwithstanding the very informative and detailed Board meetings where we often act on investment and policy decisions.

We understand that Allyson's confirmation will be on the February 18, 2025, State Finance Committee meeting agenda. Her term expired at the end of 2024, and she continues to serve. We ask that you vote to confirm Allyson for an additional 3-year term ending December 31, 2027.

Although we all serve on the WSIB, we are making this request as individuals representing our respective constituencies and believe that Allyson is the best person to lead the WSIB.

Sincerely,

Yona Makowski

Yona Makowski
PERS Retired Member

Tracy Stanley

Tracy Stanley
PERS Member

Sara Ketelsen

Sara Ketelsen
TRS Member

Liz Lewis

Liz Lewis
SERS Member

Greg Markley

Greg Markley
LEOFF Member